# Half-year report

January 1–June 30, 2026

Merus Power Plc Company announcement August 20, 2026 at 9:00 a.m.

# MERUS POWER PLC'S HALF-YEAR REPORT JANUARY 1–JUNE 30, 2026 (UNAUDITED)

Unless otherwise indicated, the figures in parentheses refer to the corresponding period of the previous year.

## PROFITABILITY IMPROVED, STRONG ORDER INTAKE

## JANUARY–JUNE 2026 IN BRIEF

- Net sales amounted to EUR 24.3 (24.9) million, decrease 2.6%
- EBITDA was EUR 0.5 (0.3) million, growth 70.6%
- EBIT was EUR -0.3 (-0.5) million
- Earnings per share was EUR -0.11 (-0.14)
- Orders received amounted to EUR 52.6 (26.2) million, growth 101%

## SIGNIFICANT EVENTS DURING THE REVIEW PERIOD

### Energy storage business and service business

- Significant technological development: An energy storage facility reliably suitable for arctic conditions that can withstand temperatures as low as -50 °C, heavy snowfall and ice for Neve Oy in Rovaniemi, Finland, 30 MW / 80 MWh, EUR 13 million.
- Strategic growth of energy storage facilities in Europe continued: the first energy storage contract in Latvia. Merus Power will supply Nordes Būve with two 20 MW / 40 MWh energy storage facilities, valued at approximately EUR 13–15 million.
- Position in co-location solutions strengthened: A 5 MW / 10 MWh battery energy storage system, valued at over EUR 2 million, will be built for Savon Voima Oy in Finland in the immediate vicinity of the hydropower production.

- Growth continued in projects for renewable energy: contract worth approximately EUR 10 million for a 30 MW / 60 MWh energy storage facility for wpd Söderskogen Vindpark Oy's wind farm in Vöyri, Finland.
- Position as a technology partner for hybrid power plants strengthened: a contract worth more than EUR 8 million with Exilion for a 20 MW / 41 MWh energy storage solution at the Varevaara wind farm in Tervola, Finland.
- Strategic partnership: Merus Power and global battery technology leader CATL signed a strategic cooperation agreement. The agreement enables the delivery of 3 GWh battery energy storage systems to Northern Europe.

## Power quality business

- A new application area in the power quality business: a Merus® STATCOM compensator for Siemens Mobility Denmark for managing power quality at a battery-powered train charging station.

## Service business

- Service business grew: the energy storage deliveries for Neve, wpd and Exilion announced during the reporting period include a service agreement. The growing energy storage equipment base supports the growth of lifecycle services and the development of long-term customer relationships.
- Internationalization of the energy storage service business: the service agreement included in the Nordes Būve delivery in Latvia expands Merus Power's service business internationally and supports the building of long-term customer relationships in new markets.

## Other events

- Merus Power launched the second performance period in the share-based incentive plan for key employees of the Group.

## KEY FIGURES

| In EUR 1 000 unless otherwise indicated | 1–6/2026 | 1–6/2025 | 2025 |
|---|---|---|---|
| Net sales | 24 278 | 24 918 | 54 648 |
| Change in net sales | -2.6% | 273.8% | 52.5% |
| EBITDA | 533 | 312 | 1 815 |
| % of net sales | 2.2% | 1.3% | 3.3% |
| EBIT | -254 | -489 | 318 |
| % of net sales | -1.0% | -2.0% | 0.6% |
| Profit/loss for the financial period | -871 | -1 176 | -1 115 |
| Earnings per share, EUR (undiluted) | -0.11 | -0.14 | -0.14 |
| Earnings per share, EUR (diluted) | -0.10 | -0.14 | -0.13 |
| Equity per share, EUR | 1.16 | 1.27 | 1.27 |
| Balance sheet total | 30 774 | 29 562 | 28 834 |
| Equity | 9 533 | 10 348 | 10 401 |
| Return on equity, % | -8.7% | -11.8% | -11.2% |
| Interest-bearing net debt | -969 | -551 | 2 870 |
| Net gearing, % | -10.2% | -5.3% | 27.6% |
| Equity ratio, % | 31.0% | 35.0% | 36.1% |
| Liquid assets | 7 435 | 4 576 | 5 038 |
| Cash flow from operating activities | 4 851 | -427 | -3 034 |
| Number of shares, 1 000 pcs | 8 218 | 8 116 | 8 217 |
| Average number of shares, 1 000 pcs | 8 218 | 7 887 | 7 945 |
| | | | |
| Orders received | 52 559 | 26 205 | 48 030 |
| Order book | 49 872 | 29 290 | 24 479 |
| Average number of employees | 148 | 138 | 141 |

## FINANCIAL GUIDANCE FOR 2026

**The company repeats the guidance published in its financial statements 2025:**
Merus Power estimates that the company’s net sales will grow and that EBITDA will be EUR 2–4 million.

## CEO KARI TUOMALA:

## Record order intake strengthens Merus Power's turnaround in profitability

The first half of 2026 was commercially successful. Merus Power booked a record EUR 52.6 (26.2) million in new orders, an increase of 101 per cent year on year. At the end of the period, the order book also reached a record figure of EUR 49.9 (29.3) million. We made strong progress in internationalisation in the Polish and Baltic energy storage markets.

Although our net sales remained at the previous year's level at EUR 24.3 (24.9) million, EBITDA increased to EUR 0.5 (0.3) million, especially thanks to the efficiency of the battery energy storage business and the stability of the services business. The invoicing of the power quality business was lower than in the comparison period due to market uncertainty. In deliveries recognised according to degrees of completion, progress was slower than expected, and net sales growth will be strongly concentrated in the second half of the year.

Battery energy storage facilities continue to be the most important driver of our growth. The strong order intake shows that our strategy is working and provides good visibility into the future. At the same time, the service agreements included in an increasing number of our energy storage deliveries strengthen the predictability of our business and increase the lifecycle value of customer relationships.

The European battery energy storage market is developing rapidly. We believe that earnings models based on fluctuations in electricity prices will increasingly emerge alongside the reserve market, which will increase interest in larger energy storage solutions with a longer discharge period. The rapidly growing market increases competition, and Finnish manufacturing, cost-effective supply chains, scalable solutions and the value generated by lifecycle services will bring added value to our customers. We see the competitive position of European solutions strengthened in critical energy infrastructure projects, where security of supply, cyber security and system reliability are increasingly important.

During the reporting period, we took several strategically significant steps to strengthen our market position in Europe. Our first energy storage delivery in Latvia is an important milestone in our international growth strategy and proves that our modular technology, project expertise and service model are scalable and can be transferred to new European markets.

In the domestic market, we strengthened our position with significant energy storage projects. The energy storage facility suitable for Arctic conditions to be delivered to Neve Oy proves the suitability of our technology for demanding operating environments. The energy storage facility to be delivered to Exilion and the related hybrid controller demonstrate the customer value and competitive advantage in the market generated by our software technology. The hybrid controller enables the energy storage and new and old wind turbines to be controlled as a single entity, which improves the flexibility and profitability of renewable energy production. From the point of view of society and the development of the power grid, it is important that hybrid energy storage facilities make the use of the grid more efficient.

The strategic cooperation agreement signed with CATL supports the next growth phase of our energy storage business. The agreement enables deliveries of a total of 3 GWh of energy storage solutions to Northern Europe, strengthening our delivery capability and improving our ability to meet the growing demand cost-effectively.

In the long term, power quality brings stable growth to our business, technology expertise and strong customer relationships in environments where the quality of electricity plays a key role in the continuity and reliability of production. Geopolitical uncertainty and postponements of industrial investments were reflected in the net sales of power quality during the reporting period. We focused on the development and reorientation of the distribution network as well as sales work, the results of which began to be visible especially towards the end of the reporting period.

We strengthened our market position in rail traffic with a contract with Siemens Mobility for the charging infrastructure for a battery-powered train in Denmark. Battery-powered rail transport is a growing special segment in electric mobility, and Siemens Mobility is a valuable reference in the market. The growth of data centers, the electrification of industry and the increase in renewable energy production support the future growth potential in our power quality segment.

The operating environment is still twofold. Moderate global economic growth, geopolitical uncertainty and trade policy tensions may affect the timing of investment decisions. However, the long-term drivers of the energy transition remain unchanged. The growth of renewable energy production, electrification and the growing need for flexibility in electricity systems are increasing the demand for solutions that combine energy storage, intelligent control and power quality management.

The first half of the year confirmed our belief that our strategy is working. The strong order book, the progressing internationalization, the continuous development of our own technology and the growth of the service business create a good foundation for Merus Power's next phase of growth. We will continue our determined work towards an even more predictable, profitable and scalable business.

## STRATEGY

Merus Power's strategic goal is to increase the company's sales, improve profitability and strengthen the company's market position in the sustainable energy transition. Merus Power aims for strong growth, especially in the battery energy storage market and renewable energy integration and aims to grow faster than the market in the global market for power quality solutions.

Merus Power enables the energy transition with solutions that improve the stability, flexibility and energy efficiency of the electricity system. Electrification, the growth of renewable energy and the decentralisation of the electricity system increase the need for flexibility, control capacity, storage and power quality management.

The company's competitive advantage is based on modular power electronics, in-house software and control expertise, technology verified in demanding customer environments, and lifecycle services. This makes Merus Power more than a single equipment supplier: the company builds performance, reliability and lifecycle value for the customer.

**The cornerstones of Merus Power's strategy are:**

- scalable product portfolio
- multi-channel sales strategy
- growth of energy storage business in Europe
- local and global presence in power quality solutions
- increasing the share of services

**Financial targets for the strategy period (2021–2026):**

These strategic targets were issued in 2021 and are not the company's financial guidance for 2026.

- achieve net sales of EUR 80 million in 2026 primarily through organic growth
- average EBITDA margin of more than 15 per cent of net sales
- equity ratio of more than 35 per cent

| Year | Net sales (EUR 1 000) | EBITDA % | Equity ratio (%) |
|---|---|---|---|
| 2021 | 14 770 | 5.6 | 64.0 |
| 2022 | 16 204 | 3.6 | 52.5 |
| 2023 | 29 031 | 0.6 | 57.1 |
| 2024 | 35 834 | -2.2 | 35.7 |
| 2025 | 54 648 | 3.3 | 36.1 |

# FINANCIAL REVIEW JANUARY–JUNE 2026

## NET SALES, PROFITABILITY AND RESULT

In January–June 2026, Merus Power's net sales drecreased 2.6% year on year and amounted to EUR 24.3 (24.9) million. EBITDA was EUR 0.5 (0.3) million or 2.2% of net sales. EBIT was EUR -0.3 (-0.5) million or -1.0% of net sales. Undiluted earnings per share were EUR -0.11 (-0.14). Result for January–June was EUR -0.9 (-1.2) million.

## BALANCE SHEET, FINANCING AND CASH FLOW

On June 30, 2026, Merus Power Plc's balance sheet total was EUR 30.8 (29.6) million.

At the end of the reporting period, the Group's equity was EUR 9.5 (10.3) million. Equity per share was EUR 1.16 (1.27). The Group's interest-bearing net debt was EUR -1.0 (-0.6) million, and net gearing was -10.2 (-5.3) %. The Group's equity ratio was 31.0 (35.0) %. The Group's liquid assets at the end of the reporting period amounted to EUR 7.4 (4.6) million. Cash flow from operating activities was EUR 4.9 (-0.4) million.

## GOVERNANCE

### The company's business areas and organizational structure

Merus Power Plc designs, manufactures and sells innovative energy storage systems, power quality solutions and related services. The company provides products and services for companies in global markets.

The Group's parent company is Merus Power Plc. The company's head office, product development, production facilities and other key functions are in Ylöjärvi, Finland. The Group has a subsidiary, Merus Power Asia-Pacific Pte Ltd, in Singapore, and a subsidiary, Merus Power Hong Kong Limited in Hong Kong, which has not engaged in business operations during the reporting period.

The Group also has a subsidiary Lempäälän Tasapainotus Oy that serves as the company's product development environment, and Juhanilan Tasapainotus Oy, which is a company established during the construction phase of an energy storage facility built for a customer, as well as Allshares Hedging 5 Oy, which was established for the purpose of a share-based incentive plan.

### Personnel and operating locations

During the reporting period, the company employed an average of 148 people (in 2025, an average of 141 people). Merus Power Plc has offices in Ylöjärvi and Helsinki, Finland, as well as in Germany, the United Arab Emirates and Colombia. At the end of the reporting period, members of Merus Power Plc's Management Team were Kari Tuomala, CEO; Rainer Antila, CFO; Markus Ovaskainen, Sales and Marketing Director; Mikko Marttala,  System Deliveries and Services Director; Jyri Öörni, CTO; and Jarkko Latonen, Director of Factory Operations and Quality.

In accordance with the resolution of the Annual General Meeting of March 2026, the members of Merus Power Plc's Board of Directors of are Tapani Kiiski (Chairman), Anne Koutonen, Vesa Riihimäki and Martin Backman.

MERUS POWER

## General Meeting of Shareholders

The company's Annual General Meeting was held on March 19, 2026 in Ylöjärvi, Finland. The meeting adopted the annual accounts for 2025 and discharged the Board of Directors and the President and CEO from liability for the financial period January 1–December 31, 2025. The meeting resolved that the loss shown in the financial statements be recorded in the profit and loss account and that no dividend be distributed. The Remuneration Report for governing bodies and Remuneration Policy were presented and approved. The General Meeting also discussed the number of members in the Board of Directors and resolved to elect four ordinary members for the next term of office. Martin Backman, Tapani Kiiski, Vesa Riihimäki and Anne Koutonen were re-elected as Board members for the next term of office. The General Meeting re-elected the auditing firm Moore Idman Oy for the next term of office. Authorised Public Accountant Jussi Savio continues to serve as the key audit partner. Authorized sustainability audit firm Moore Idman LLC was selected as the sustainability reporting assurer. The Board of Directors was authorised to decide, in accordance with its proposal, on the issuance of shares and special rights entitling to shares.

The resolutions of the Annual General Meeting have been published in their entirety in a company announcement on March 19, 2026, and the minutes of the Annual General Meeting are available on the company's website at https://sijoittajat.meruspower.fi/en/for-investors/governance/annual-general-meeting/ .

## SHARE AND SHAREHOLDERS

On June 30, 2026, Merus Power Plcs fully paid and registered share capital was EUR 270 000 and the number of shares was 8 218 050 (8 116 150). Average number of shares during the reporting period was 8 217 550 (7 886 846).

The company has one class of shares, all with equal voting rights as well as right to dividends and the company's assets. The company did not hold any treasury shares during the reporting period.

On March 19, 2026, the Annual General Meeting authorised the Board of Directors to decide on the issuance of shares and special rights as follows: the Board was authorized to resolve on the issuance of a maximum of 800 000 shares as a share issue or by issuing special rights entitling to shares. The Board may resolve on all the terms of the share issue and/or issue of special rights entitling to issuance of shares. The share issue and issue of special rights entitling to the issuance of shares may also depart from the normal subscription rights of the shareholders. The authorization will expire at the end of the next Annual General Mmeeting and in any case, June 30, 2027 at the latest, and it cancels all previous unexercised authorization concerning the issue of shares and special rights entitling to shares.

At the end of the reporting period, the company had 4 721 (4 752) shareholders.

## SUMMARY OF TRADING ON NASDAQ FIRST NORTH GROWTH MARKET FINLAND JANUARY 1, 2026 – JUNE 30, 2026

| | 1–6/2026 | 1–6/2025 | 2025 |
|---|---|---|---|
| Lowest rate, EUR | 4.01 | 3.72 | 3.72 |
| Highest rate, EUR | 4.98 | 5.90 | 6.08 |
| Average rate, EUR | 4.38 | 4.94 | 4.86 |
| Closing rate, EUR | 4.77 | 5.00 | 4.37 |
| Market value, EUR million | 39.20 | 40.58 | 35.90 |
| | | | |
| Number of shareholders | 4 721 | 4 752 | 4 597 |
| Shares traded, pcs | 746 251 | 469 049 | 909 263 |
| Trading of total number of shares, % | 9.1% | 5.8% | 11.1% |
| Value of traded shares, EUR million | 3.27 | 2.32 | 4.42 |

## Incentive programs

On April 1, 2021, the company's Board of Directors decided on a share option program and granted a maximum of 150 000 option rights, entitling to subscribe for a maximum of as many new shares in the company. The subscription price for one share is EUR 3.32. The subscription price per share may be reduced if, prior to the subscription of the shares, the company issues new shares to the shareholders free of charge in proportion to the shares they already own in the company. However, the subscription price per share is always at least EUR 0.01.

The subscription period for the shares to be subscribed for based on the stock options is December 31, 2023 – December 31, 2026. Stock options have been allocated to the company's key employees and employees in a permanent employment or service relationship. On June 30, 2026, stock options were held by 12 key employees and employees in a permanent employment or service relationship in the company.

The outstanding stock option programs are presented in the table below.

| Option program | Total number of options, pcs | Subscribed, pcs | Not yet subscribed, pcs | Subscription price, EUR | Subscription period |
|---|---|---|---|---|---|
| 2021 | 150 000 | 30 450 | 119 550 | 3.32 | Dec 31, 2023– Dec 31, 2026 |

On March 28, 2025, the Board of Directors of Merus Power Plc decided to establish a new share-based incentive plan for key employees of the Group. The purpose of the plan is to align the interests of the company’s shareholders and key employees to increase the company’s value in the long term, to commit key employees to implement the company's strategy, objectives and long-term interest and to offer them a competitive incentive plan based on earning and accumulating the company’s shares.

The Performance Share Plan 2025–2029 consists of three performance periods, covering the financial years 2025–2027, 2026–2028 and 2027–2029 respectively. The Board of Directors will resolve annually on the commencement and details of a performance period. The performance criteria of the first performance period are tied to the company’s Total Shareholder Return, EBITDA margin during financial year 2027 and revenue during financial years 2025–2027. The value of the rewards to be paid based on the first performance period corresponds to a maximum total of 222,000 shares of Merus Power Plc, including also the proportion to be paid in cash. The maximum gross amount of rewards based on the first earning period is a total of EUR 1.25 million, calculated at the closing price on March 13, 2025. The target group of the performance period 2025—2027 consists of 16 key employees, including the members of the Management Team and the CEO.

On April 16, 2026, the Board of Directors of Merus Power Oyj decided to launch the second performance period of the share-based incentive plan for the Group's key employees. The key terms and conditions of the plan were published in a company announcement on March 28, 2025. The performance criteria for the second performance period are tied to the company's Total Shareholder Return in 2026–2028, EBITDA margin for the financial year 2028 and net sales for the financial years 2026–2028. The value of the rewards to be paid on the basis of the performance period corresponds to a maximum total of 222 000 shares of Merus Power Plc, including also the proportion to be paid in cash. The maximum gross amount of rewards to be paid on the basis of the second performance period is EUR 0.93 million calculated at the closing price on April 15, 2026. The target group for the performance period 2026–2028 consists of a maximum of 20 key employees, including the members of the Management Team and the CEO. As a rule, the reward will not be paid if the key employee's employment relationship ends before the reward payment.

## SHORT-TERM RISKS AND BUSINESS UNCERTAINTIES

Merus Power's operating environment continues to be affected by geopolitical tensions, trade policy uncertainty, moderate economic growth and the caution of the financial markets. These factors can influence the timing of customers' investment decisions, especially in industrial, energy infrastructure and green transition projects.

Merus Power's products are part of long-term investment projects in which changes in the costs of materials, components and logistics cannot always be passed on to the prices of end products. The availability of components has improved overall, but there may still be individual bottlenecks and disturbances in production chains.

The battery energy storage market continues to grow, but competition has intensified. The improved availability of batteries and the decrease in the price level have increased price competition. At the same time, the concentration of battery and critical raw material supply chains in Asia will maintain geopolitical and security of supply risks. EU battery regulation may increase reporting and compliance costs.

The revenue models of energy storage facilities are market-specific and can change rapidly. Increased competition and possible saturation in the reserve market may affect the expected return on investments, which highlights the need to expand the use of energy storage facilities to include larger energy capacities, revenue models based on electricity price fluctuations, and combined use solutions for production and consumption.

The long-term outlook for the power quality business is positive, supported by electrification, energy efficiency targets and data centre investments. However, in the short term, economic uncertainty and delays in customers' investment decisions may affect the timing of orders.

Cybersecurity is a key and growing risk, especially in the energy industry and in power grid environments, where Merus Power's solutions are used as part of critical infrastructure. The growing importance of software, remote monitoring and digital services increases the requirements for information security, continuity management and compliance with regulatory requirements.

Merus Power strives to manage risks through proactive risk management, supply chain development, strengthening productization and project management, and continuous development of technology and service business.

## EVENTS AFTER THE END OF THE REPORTING PERIOD

On July 24, 2026, Merus Power announced that it will deliver a STATCOM compensator to Argentina. The delivery will strengthen the company’s position as a supplier of demanding industrial power quality solutions.

On August 12, 2026, Merus Power announced that it is strengthening its position in Poland’s growing battery energy storage market. The company’s energy storage projects in Poland support its international growth strategy and strengthen Merus Power’s position in the Central European markets.

On August 11, 2026, Merus Power achieved ISO/IEC27001:2022 certification, which strengthens the company's information security management and systematic development of cyber security.

## MARKET OUTLOOK

The outlook for Merus Power's key markets has remained largely unchanged. The progress of the energy transition, the growth of renewable energy production, electrification and the growing need for flexibility in electricity systems continue to support the long-term growth of the company's markets.

Merus Power estimates that the short-term outlook for the battery energy storage market will remain positive, especially in the Nordic countries and elsewhere in Europe. The market will continue to grow, as renewable energy production increases and the need for flexibility in electricity systems increases. In the Nordic countries, the focus of the market is shifting from the reserve market to other revenue models, such as arbitrage based on electricity price fluctuations, which increases interest in larger energy storage solutions with longer discharge times. At the same time, market growth attracts new players, and competition intensifies. With intensified competition, the importance of cost-effective supply chains, scalable solutions and strong project expertise is emphasised. Merus Power also estimates that the competitive position of European solutions will be strengthened in critical energy infrastructure projects, where the importance of security of supply, cyber security and system reliability is emphasised.

In the power quality market, the market forecasts have remained very similar over the past few years. Long-term demand continues to be driven by the electrification of the industry, energy efficiency targets, urbanization and growing data center investments. Global economic development, interest rates and uncertainty in the operating environment can have an impact on the timing of the customers' investment decisions.

Global economic growth is expected to remain moderate, and inflation is expected to continue at a slower pace than previously forecast. In Europe, economic growth is expected to remain subdued in the immediate years ahead, while the growth forecast for the United States is still stronger than in Europe, although it has also weakened slightly from previous estimates. Geopolitical and trade policy uncertainty may also be reflected in the timing of customers' investment decisions in Merus Power's operating environment. However, the company expects the key long-term growth drivers in its markets to remain strong.

### Press conference

Merus Power will hold a Finnish-language press conference for media and analysts on Thursday, August 20, 2026 at 10:30 a.m. EEST. The event will be held as a Teams webinar. Register for the event in advance via the link below.

https://events.teams.microsoft.com/event/5e7fff0b-4a46-49a8-9406-b81a06eb0a8e@eb19cf28-ccec-4816-b423-0b1fd1cedaca

After the event, the material of the event will be published on our website at https://sijoittajat.meruspower.fi/en/for-investors/reports-and-presentations/.

# TABLES, HALF-YEAR REPORT JANUARY 1–JUNE 30, 2026

## ACCOUNTING PRINCIPLES FOR THE HALF-YEAR REPORT

This half-year report has been prepared in accordance with good accounting practices and Finnish legislation. The information is presented to the extent required by section 4.4.6 of the Nasdaq First North Growth Market Rules. The figures presented have been rounded from exact figures, which is why the sum of individual figures may differ from the sum presented. The figures in the half-year report are unaudited. The figures presented in the half-year report for the full financial year 2025 are based on the company's audited financial statements.

## INCOME STATEMENT

| **Group, EUR 1 000** | **1–6/2026** | **1–6/2025** | **2025** |
|---|---|---|---|
| **N E T  S A L E S** | **24 278** | **24 918** | **54 648** |
| Increase/decrease in inventories of finished goods and work in progress | -116 | -1 785 | -2 104 |
| Capitalized production | 990 | 736 | 1 419 |
| Other operating income | 0 | 120 | 108 |
| Materials and services | | | |
| Raw materials, supplies and consumables | -13 253 | -10 826 | -28 326 |
| Purchases during the reporting period | -14 696 | -10 446 | -28 229 |
| Increase or decrease in inventories | 1443 | -380 | -97 |
| External services | -2 705 | -5 109 | -8 208 |
| **GROSS PROFIT/LOSS** | **9 194** | **8 054** | **17 538** |
| Personnel expenses | | | |
| Salaries and remuneration | -4 990 | -4 269 | -8 542 |
| Social security expenses | | | |
| Pension costs | -718 | -675 | -1 467 |
| Other social security expenses | -199 | -169 | -264 |
| Depreciations, amortizations and impairment | | | |
| Planned depreciation | -787 | -801 | -1 497 |
| Other operating expenses | -2 755 | -2 629 | -5 450 |
| **OPERATING PROFIT/LOSS** | **-254** | **-489** | **318** |
| Financial income and expenses | | | |
| Other interest and financial income | 19 | 36 | 48 |
| Impairment losses on variable financial assets | 0 | 0 | 0 |
| Interest expenses and other financial expenses | -636 | -723 | -1 481 |
| **PROFIT/LOSS BEFORE APPROPRIATIONS AND TAXES** | **-871** | **-1 176** | **-1 115** |
| Taxes | 0 | 0 | 0 |
| **PROFIT/LOSS FOR THE REPORTING PERIOD** | **-871** | **-1 176** | **-1 115** |

## BALANCE SHEET

| Group, EUR 1 000 | 30.06.2026 | 30.6.2025 | 2025 |
|---|---|---|---|
| **Assets** | | | |
| **Non-current assets** | | | |
| Intangible assets | | | |
| Development expenses | 3 829 | 3 283 | 3 452 |
| Intangible rights | 22 | 27 | 34 |
| Other intangible assets | 1 178 | 1 320 | 1 254 |
| Tangible assets | | | |
| Property lease rights | 35 | 35 | 35 |
| Machinery and equipment | 1 611 | 1 659 | 1 648 |
| Prepayments and acquisitions in progress | 0 | 0 | 22 |
| Investments | 0 | 0 | 1 |
| **Non-current assets total** | **6 674** | **6 324** | **6 446** |
| **Current assets** | | | |
| Inventories | | | |
| Materials and supplies | 7 005 | 5 279 | 5 563 |
| Work in progress | 533 | 794 | 293 |
| Finished products | 661 | 835 | 1 017 |
| Prepayments | 128 | 163 | 99 |
| Current receivables | | | |
| Trade receivables | 3 250 | 2 351 | 3 961 |
| Loan receivables | 0 | 0 | 1 |
| Other receivables | 16 | 367 | 859 |
| Accrued income | 5 070 | 8 872 | 5 557 |
| Financial securities | 2 000 | 0 | 1 000 |
| Cash and cash equivalents | 5 435 | 4 576 | 4 038 |
| **Current assets total** | **24 099** | **23 238** | **22 388** |
| **Total assets** | **30 774** | **29 562** | **28 834** |

| Group, EUR 1 000 | 30.06.2026 | 30.6.2025 | 2025 |
|---|---|---|---|
| **Equity and liabilities** | | | |
| **Equity** | | | |
| Share capital | 270 | 270 | 270 |
| Reserve for invested unrestricted equity | 19 594 | 19 587 | 19 591 |
| Profit/loss for previous financial years | -9 460 | -8 333 | -8 345 |
| Profit/loss for the financial year | -871 | -1 176 | -1 115 |
| **Equity total** | **9 533** | **10 348** | **10 401** |
| Mandatory provisions | | | |
| Other mandatory provisions | 182 | 157 | 189 |
| **Mandatory provisions total** | **182** | **157** | **189** |
| **Liabilities** | | | |
| Non-current liabilities | | | |
| Non-current loans from financial institutions | 5 325 | 950 | 5 525 |
| Current liabilities | | | |
| Loans from financial institutions | 1 142 | 3 075 | 2 383 |
| Advances received | 8 017 | 8 372 | 1 975 |
| Trade payables | 2 650 | 4 511 | 5 741 |
| Other liabilities | 647 | 402 | 213 |
| Accruals and deferred income | 3 279 | 1 747 | 2 407 |
| **Liabilities total** | **21 059** | **19 057** | **18 244** |
| **Total equity and liabilities** | **30 774** | **29 562** | **28 834** |

## CASH FLOW STATEMENT

| Group, EUR 1 000 | 1–6/2026 | 1–6/2025 | 2025 |
|---|---|---|---|
| **Cash flow from operating activities** | | | |
| EBIT | -254 | -489 | 318 |
| Adjustments | 779 | 838 | 1 554 |
| **Change in working capital** | **4 943** | **-89** | **-3 473** |
| Financial income and expenses | -617 | -688 | -1 432 |
| Taxes | 0 | 0 | 0 |
| **Cash flow from operating activities** | **4 851** | **-427** | **-3 034** |
| | | | |
| **Cash flow from investing activities** | | | |
| Investments in tangible and intangible assets | -1 016 | -2 180 | -2 998 |
| **Cash flow from investing activities** | **-1 016** | **-2 180** | **-2 998** |
| | | | |
| **Cash flow before cash flows from financing activities** | **3 835** | **-2 608** | **-6 032** |
| | | | |
| **Cash flow from financing activities** | | | |
| Change in non-current loans | -200 | -33 | 4 542 |
| Change in current loans | -1 242 | 2 255 | 1 564 |
| Share issue against payment | 3 | 1 992 | 1 995 |
| **Cash flow from financing activities** | **-1 438** | **4 214** | **8 101** |
| | | | |
| **Change in cash and cash equivalents** | **2 397** | **1 606** | **2 068** |
| Cash and cash equivalents at beginning of year | 5 038 | 2 970 | 2 970 |
| **Cash and cash equivalents at end of year** | **7 435** | **4 576** | **5 038** |

## STATEMENT OF CHANGES IN EQUITY

| Group, EUR 1 000 | 1–6/2026 | 1–6/2025 | 2025 |
|---|---|---|---|
| **Restricted equity** | | | |
| Share capital at beginning of reporting period | 270 | 270 | 270 |
| Share capital at end of reporting period | 270 | 270 | 270 |
| **Restricted equity total** | **270** | **270** | **270** |
| **Unrestricted equity** | | | |
| Invested unrestricted equity fund at beginning of period | 19 591 | 17 501 | 17 595 |
| Additions to invested unrestricted equity fund | 3 | 2 086 | 1 995 |
| Invested unrestricted equity fund at end of period | 19 594 | 19 587 | 19 591 |
| Profit from previous financial periods at beginning of period | -9 459 | -8 332 | -8 332 |
| Translation differences | -1 | -1 | -12 |
| Other adjustments | 0 | 0 | 0 |
| Profit from previous financial periods at beginning of period | -9 460 | -8 333 | -8 345 |
| Profit for the reporting period | -871 | -1 176 | -1 115 |
| **Unrestricted equity total** | **9 263** | **10 078** | **10 131** |

## GUARANTEES, CONTINGENCIES AND OTHER COLLATERAL ISSUED

| Group, EUR 1 000 | 30.6.2026 | 30.6.2025 | 2025 |
|---|---|---|---|
| **Lease liabilities of operating premises** | | | |
| Due during next year | 443 | 438 | 437 |
| Due later | 2 137 | 2 617 | 2 527 |
| **Leasing liabilities** | | | |
| Due during next year | 126 | 141 | 139 |
| Due later | 128 | 159 | 116 |
| **Other contingencies issued** | | | |
| Business mortgages | 19 800 | 13 300 | 19 800 |
| Guarantees | 25 207 | 16 983 | 11 538 |
| Liability for VAT refund | 274 | 306 | 293 |
| **Total** | **48 115** | **33 945** | **34 849** |

## CALCULATION FORMULAS FOR KEY FIGURES

EBITDA
= Net sales +/- increase or decrease in inventories of finished goods and work in progress + Capitalized production + Other operating income – Materials and services – Personnel expenses – Other operating expenses

EBITDA of net sales, %
= EBITDA / Net sales

Operating profit of net sales, %
= Operating profit / Net sales

Profit (loss) for the financial year of net sales, %
= Profit (loss) for the financial year / Net sales

Interest-bearing net debt
= Interest-bearing liabilities – Cash and bank receivables

Order book
= Share of customer orders not delivered or not recognized on the basis of percentage of completion at end of financial year

Equity ratio, %
= Total equity / Balance sheet total

Net gearing, %
= (Interest-bearing liabilities - Cash and bank receivables) / Total equity

Return on equity, %
= Profit/loss for the financial year / Average equity during the financial year [1)]

Undiluted earnings per share, EUR/share
= Profit/loss for the financial year / Average issue-adjusted number of shares excluding treasury shares

Diluted earnings per share, EUR/share
= Profit/loss for the financial year / (Average issue-adjusted number of shares excluding treasury shares + number of outstanding options)

Equity/share, EUR/share
= Equity / Number of shares at end of financial year

**Merus Power Plc**
**Board of Directors**

**Additional information:**
Merus Power Oyj, CEO Kari Tuomala, +358 20 735 4320
Aktia Alexander Corporate Finance Oy, Certified Advisor, +358 50 520 4098

**Distribution:**
Nasdaq Helsinki Oy
Finnish Financial Supervisory Authority
Key media

**Merus Power in brief:**

Merus Power is a technology company driving the sustainable energy transition. We design and produce innovative electrical engineering solutions such as energy storages and power quality solutions, and services for the needs of renewable energy and industry. Through our scalable technology, we facilitate the growth of renewable energy in the electricity grids and improve the energy efficiency of society. We are a domestic specialist in innovative electrical engineering and operate in global and high-growth markets. Our personnel represent internationally renowned engineering expertise. Our net sales in 2025 was EUR 54.6 million and our stock's trading symbol on the Nasdaq First North Growth Market Finland is MERUS. www.meruspower.com.

The original of this document has been made in Finnish. In case of any discrepancy, the Finnish version will prevail.