



Lehto Group Oyj
Financial Statements
1 Jan – 31 Dec, 2025

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME, IFRS

1 000 EUR

		1 Jan - 31 Dec 2025	1 Jan - 31 Dec 2024
Continuing operations	Note		
Net sales	3	1 353	1 086
Other operating income	4	477	754
Changes in inventories of finished goods and work in progress		-396	-206
Material and services		-595	-709
Employee benefit expenses	5	-1 008	-2 177
Depreciation and impairments	6	-1 151	-960
Other operating expenses	7	-1 297	-3 447
Operating result		-2 618	-5 660
Financial income	8	516	6 175
Financial expenses	8	-182	-3 858
Result before taxes		-2 284	-3 342
Income taxes	9,16	-4	-1
Result for the financial year from continuing operations		-2 288	-3 343
Result for the financial year from discontinued operations	2 -		409
Result for the financial year		-2 288	-2 934
Result attributable to			
Equity holders of the parent company		-2 288	-2 934
Non-controlling interest		0	0
		-2 288	-2 934
Components of other comprehensive income			
<i>Items that may be reclassified subsequently to profit or loss</i>			
Translation difference	20	16	-106
		16	-106
Comprehensive result attributable to			
Equity holders of the parent company		-2 272	-3 040
Non-controlling interest		0	0
		-2 272	-3 039
Earnings per share calculated from the result attributable to equity holders of the parent company, EUR per share	10		
Issue-adjusted average number of outstanding shares during the period, basic		162 265 286	88 078 609
Issue-adjusted average number of outstanding shares during the period, diluted		162 265 286	88 084 150
Earnings per share, basic, EUR/share		-0,01	-0,03
Earnings per share, diluted, EUR/share		-0,01	-0,03
Earnings per share, continuing operations, basic, EUR/share		-0,01	-0,04
Earnings per share, continuing operations, diluted, EUR/share		-0,01	-0,04
Earnings per share, discontinued operations, basic, EUR/share			0,00
Earnings per share, discontinued operations, diluted, EUR/share			0,00

CONSOLIDATED BALANCE SHEET, IFRS

1 000 EUR

	Note	31 Dec 2025	31 Dec 2024
ASSETS			
Non-current assets			
Other intangible assets	11	162	243
Property, plant and equipment	12	1 451	4 668
Investment properties	13	633	644
Investments in associated companies	14	780	780
Other financial assets	15	0	100
Non-current assets, total		3 026	6 434
Current assets			
Inventories	17	69	694
Trade and other receivables	18	790	161
Cash and cash equivalents	19	2 049	2 159
Current assets, total		2 909	3 014
Non-current assets held for sale	2	1 401	2 395
TOTAL ASSETS		7 335	11 843
EQUITY AND LIABILITIES			
Equity			
Share capital		100	100
SVOP - Reserve for invested unrestricted equity		102 589	102 589
Translation difference		-199	-215
Retained earnings		-106 311	-104 010
Capital loans		2 500	2 500
Capital attributable to equity holders of the parent company		-1 320	964
Non-controlling interest		9	10
Equity, total	20	-1 311	974
Non-current liabilities			
Provisions	21	881	10
Financial liabilities	22,24	465	1 775
Lease liabilities	22,24,25	0	34
Other non-current liabilities	23	3 210	3 511
Non-current liabilities, total		4 556	5 330
Current liabilities			
Provisions	21	-	100
Trade and other payables	23	1 288	1 078
Financial liabilities	22,24	100	1 710
Lease liabilities	22,24,25	0	3
Current liabilities, total		1 388	2 891
Liabilities related to non-current assets held for sale		2 702	2 649
Liabilities, total		8 646	10 870
TOTAL EQUITY AND LIABILITIES		7 335	11 843

CONSOLIDATED CASH FLOW STATEMENT, IFRS

1 000 EUR

	31 Dec 2025	31 Dec 2024
Cash flow from operating activities		
Result for the financial year	-2 288	-2 934
<i>Adjustments:</i>		
Non-cash items	-170	-371
Depreciation and impairment	1 151	1 090
Financial income and expenses	-333	-2 135
Capital gains	-317	-255
Income taxes	4	3
<i>Changes in working capital:</i>		
Change in trade and other receivables	-629	-2 670
Change in inventories	625	2 243
Change in trade and other payables	412	5
Interest paid and other financial expenses	-185	-810
Financial income received	319	15
Income taxes paid	-2	-2
Net cash from operating activities	-1 412	-5 822
Cash flow from investments		
Investments in property, plant and equipment	-1 363	-1
Investments in intangible assets	0	-243
Proceeds from sale of property, plant and equipment and intangible assets	5 790	79
Net cash from investments	4 427	-163
Cash flow from financing		
Loans drawn	400	0
Loans repaid	-3 524	-294
Lease liabilities paid	0	-189
Equity loans drawn	0	2 500
Net cash used in financing activities	-3 124	2 017
Change in cash and cash equivalents (+/-)	-109	-3 968
Effects of exchange rate change	0	-3
Cash and cash equivalents at the beginning of the financial year	2 159	6 130
Cash and cash equivalents at the end of the financial year	2 049	2 159

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY, IFRS

1 000
EUR

	Capital attributable to equity holders of the parent company						Non-controlling interest	Equity, total
	Share capital	SVOP - Reserve for invested unrestricted equity	Translation difference	Retained earnings	Capital loans	Total		
Equity on 1 January 2024	100	88 695	-110	-101 076		-12 391	9	-12 382
<i>Comprehensive income</i>								
Result for the financial period	-	-	-106	-2 934		-3 040	0	-3 039
<i>Total comprehensive income</i>	-	-	-106	-2 934		-3 040	0	-3 039
<i>Transactions with equity holders</i>								
Convertible bond conversion		13 895				13 895		13 895
Capital loan withdrawal					2 500	2 500		2 500
<i>Transactions with equity holders, total</i>	-	13 895	-	-	2 500	16 395	-	16 395
Equity on 31 December 2024	100	102 589	-215	-104 010	2 500	964	10	974
Equity on 1 January 2025	100	102 589	-215	-104 010	2 500	964	10	974
<i>Comprehensive income</i>								
Result for the financial period	-	-	16	-2 288	-	-2 272	0	-2 272
<i>Total comprehensive income</i>	-	-	16	-2 288		-2 272	0	-2 272
<i>Transactions with equity holders</i>								
<i>Transactions with equity holders, total</i>	-	-	-	-	-	-	-	-
Equity on 31 December 2025	100	102 589	-199	106 311	2 500	-1 320	9	-1 311

ACCOUNTING PRINCIPLES FOR THE CONSOLIDATED FINANCIAL STATEMENTS

GROUP BASIC INFORMATION

Lehto Group is a group in the energy construction and real estate sector. The parent company of the group is Lehto Group Plc. The parent company is domiciled in Kempele and its address is Rytiniementie 2 B, 91910 Tupos.

The Board of Directors of Lehto Group Plc approved the financial statements on 2 April 2026. According to the Finnish Companies Act, shareholders have the opportunity to approve or reject the financial statements at a general meeting held after their publication. The general meeting also has the opportunity to make a decision to amend the financial statements. A copy of the consolidated financial statements is available from the parent company's head office at Rytiniementie 2 B, 91910 Tupos.

CONTINUITY OF OPERATIONS

The financial statements have been prepared on a going concern basis. During the financial year 2024, Lehto Group Plc's operational subsidiaries Lehto Asunnot Oy, Lehto Tilat Oy and Lehto Korjausrakentaminen Oy were declared bankrupt. The companies declared bankrupt practically completely covered Lehto's business operations related to the construction of apartments and business premises and thus formed the majority of Lehto Group's turnover. In addition, the parent company Lehto Group Plc was placed under restructuring proceedings by a decision of the District Court on 16 February 2024. The restructuring programme was confirmed on 24 September 2024 and as part of the restructuring proceedings, Lehto will completely divest itself of the construction business and related holdings and focus on the energy construction business.

In connection with the preparation of the financial statements, the company has made an assessment of the conditions for the continuity of operations. The company needs cash and cash income to cover current operating expenses, implement electricity storage projects and pay off restructuring debts in accordance with the restructuring program.

The company estimates that the cash expenses for the next 12 months can be financed in general terms as follows:

- The company's current operating expenses (fixed costs) will be paid from existing cash resources.
- Investments required by electricity storage projects will be financed with project-specific debt instruments.
- Payments of restructuring debts will be financed by the sale of assets.

The adequacy of cash and cash equivalents depends in particular on the success and timing of asset sales and the development of market returns in the energy business. The company has also identified ways to accelerate business cash flows if asset sales are delayed.

The assessment has taken into account that the company is in a restructuring program and its business is subject to higher risks than usual. The adequacy of cash resources depends in particular on the success and timing of asset sales. The company has also identified ways to accelerate cash flows from operations if asset sales are delayed. The continuity of the company and the group's operations depends on its ability to implement the measures planned to finance cash expenditures over the next 12 months. If the measures cannot be implemented, this indicates a material uncertainty that could have a material effect on the company's ability to continue as a going concern

ACCOUNTING PRINCIPLES FOR THE FINANCIAL STATEMENTS

Accounting principles requiring management judgement and the main factors of uncertainty affecting the estimates

The preparation of financial statements in accordance with IFRS requires management to make accounting estimates and assumptions regarding the future and to make judgments in the application of the accounting policies. These estimates and decisions affect the amounts of assets, liabilities, income and expenses recognized in the reporting period and the contingent liabilities disclosed.

In preparing the 2025 financial statements, management's judgment has been particularly related to the assessment of the basis for going concern and the valuation of assets to be realized based on the restructuring program. Lehto's construction business, which has formed the majority of the Group's net sales, was declared bankrupt on 8 February 2024 and the parent company was placed under restructuring proceedings by a district court decision on 16 February 2024. The bankrupt subsidiaries have been consolidated in the 2024 financial statements for the purpose of the income statement until the date of bankruptcy.

The valuation of assets to be realised under the restructuring programme is based on an estimate of the recoverable amounts in situations where they fall below the carrying amount established on a going concern basis.

The following provides information on key areas of the financial statements that require management judgment and estimates.

Inventories

The Group regularly assesses the potential obsolescence of inventories based on its best estimate. In the financial statements, inventories consist of factory materials and supplies.

Deferred tax assets

The company does not present deferred tax assets and liabilities in the balance sheet, but the amounts that have been recognised before their deduction from each other are presented in the notes to the financial statements under "Deferred taxes" based on the Group's right to set them off against each other. The netted deferred tax assets and liabilities relate to lease agreements.

Basis of preparation

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) and the IAS and IFRS standards, as well as SIC and IFRIC interpretations, valid on 31 December 2025, have been complied with. International Financial Reporting Standards refer to the standards and interpretations of those standards that have been approved for application in the EU in accordance with the procedure laid down in EU Regulation (EC) No 1606/2002 in the Finnish Accounting Act and the regulations issued pursuant thereto. The notes to the consolidated financial statements are also in accordance with Finnish accounting and corporate legislation supplementing IFRS provisions.

The consolidated financial statements have been prepared based on original acquisition costs. The financial statement information is presented in thousands of euros. In the financial year 2025, there are no longer any items to be recorded at fair value through profit or loss.

Principles of consolidation

The consolidated financial statements include Lehto Group Plc and subsidiaries in which the parent company directly or indirectly holds more than 50 percent of the voting rights or in which

the Group otherwise has control. Control arises when the Group, through its participation in an entity, is exposed to or has rights to variable returns from the entity and is able to affect those returns through its power over the entity. Acquired subsidiaries are consolidated in the consolidated financial statements from the moment the Group obtains control over them. Mutual shareholdings have been eliminated using the acquisition method. Intra-group transactions, intra-group margins and intra-group receivables and payables are eliminated in preparing the consolidated financial statements. Non-controlling interests are included in equity as a separate item.

Non-current assets held for sale and discontinued operations

Non-current assets and assets and liabilities related to discontinued operations are classified as held for sale if the carrying amount is expected to be recovered primarily from a sale transaction rather than from continuing use in the business. Classification as held for sale requires that the sale is highly probable, the asset is available for immediate sale in its present condition under customary terms, management is committed to the sale of the asset, and the sale is expected to occur within one year of classification. Before an asset or a disposal group is classified as held for sale, its carrying amount is determined in accordance with applicable IFRSs. From the date of classification, non-current assets held for sale are measured at the lower of their carrying amount or fair value less costs to sell. Depreciation is no longer recognized for property, plant and equipment and intangible assets held for sale. Assets held for sale, disposal groups, items recognised in other comprehensive income related to assets held for sale and liabilities included in a disposal group are presented separately from other items in the balance sheet.

A discontinued operation is a part of the Group that has been disposed of or classified as held for sale and that meets the criteria for classification as a discontinued operation in accordance with IFRS 5. The result of discontinued operations is presented as a separate line item in the consolidated income statement and the figures for the comparative period have been adjusted accordingly.

The discontinued operations in Sweden and the bankrupt companies Lehto Asumnot Oy, Lehto Korjausrakentaminen Oy and Lehto Tilat Oy are presented as discontinued operations in the comparative information in the financial statements. Continuing and discontinued operations are presented separately in the consolidated income statement. Discontinued operations are presented as a separate line item and intercompany transactions between discontinued operations have been eliminated from the figures.

Discontinued operations and non-current assets held for sale are presented in the note "Discontinued operations and non-current assets held for sale".

Property, plant and equipment

Tangible assets are valued at their original acquisition cost less depreciation and impairment losses. They are depreciated over their useful lives. The Group's tangible fixed assets include machinery and equipment, as well as factory property held for rent. The residual value, useful life and depreciation method of tangible fixed assets are reviewed at least at the end of each financial year and, if necessary, adjusted to reflect changes in the expectations of economic benefits.

The depreciation period of tangible fixed assets is 3–20 years.

Other intangible assets

An intangible asset is initially recognised in the balance sheet at cost when the cost can be measured reliably and it is probable that the expected future economic benefits arising from the asset will flow to the Group.

Intangible rights are development costs. The Group's intangible assets have a finite useful life and are amortised on a straight-line basis over their estimated useful lives.

Research costs are recognised as an expense in the income statement. Development costs are capitalised in the balance sheet when the costs of the development phase can be measured reliably, and it can be demonstrated that the development project will likely generate future benefits. Development costs recognised in the balance sheet include service purchases and any capitalised borrowing costs that are directly attributable to bringing the asset to its intended use. Development costs previously recognised as expenses are no longer capitalised.

The amortisation period for intangible rights and other intangible assets is 3–5 years. The residual value, useful life and depreciation method are reviewed at least at the end of each financial year and, if necessary, adjusted to reflect changes in the expectations of economic benefits.

Investment properties

Investment properties are properties held by the Group to earn rental income or to earn capital appreciation, or both. Investment properties are initially recognised at cost, including transaction costs. Investment properties are subsequently measured at cost, less depreciation and impairment losses. Investment properties are depreciated on a straight-line basis over their useful lives. Land is not depreciated. The Group's investment properties are commercial and residential properties, and the estimated useful lives of these buildings and structures are 20 years. The residual value, useful lives and depreciation method of investment properties are reviewed at least at the end of each financial year and, if necessary, adjusted to reflect changes in the expected economic benefits.

The fair value of investment properties is disclosed in the notes. Rental income from investment properties is recognised as income on a straight-line basis over the lease term.

Impairment of intangible assets and property, plant and equipment

The Group assesses at each reporting date whether there is any indication that an asset is impaired. If there is any indication, the recoverable amount of the asset is estimated. The recoverable amount of goodwill is assessed annually regardless of whether there is any indication of impairment. In addition, goodwill is tested for impairment whenever there is any indication that the unit may be impaired. The need to recognise impairment is assessed at the cash-generating unit level, i.e. the lowest unit level that is largely independent of other units and whose cash flows are distinguishable and largely independent of those of other similar units. The cash-generating unit is the lowest level within the Group at which goodwill is monitored for internal management purposes.

The recoverable amount is the higher of the asset's fair value less costs of disposal and its value in use. Value in use refers to the estimated future net cash flows expected to be received from an asset or cash-generating unit, discounted to their present value. The discount rate used is a pre-tax rate that reflects market assessments of the time value of money and the risks specific to the asset. An impairment loss is recognised as an expense when the carrying amount of an asset exceeds its recoverable amount. If an impairment loss relates to a cash-generating unit, it is first allocated to reduce the goodwill allocated to the cash-generating unit and then to reduce the other assets of the unit on a pro rata basis. When an impairment loss is recognised, the useful life

of the asset being depreciated is reassessed. An impairment loss recognised for an asset other than goodwill is reversed if there has been a change in the estimates used to determine the recoverable amount of the asset. However, an impairment loss is not reversed in excess of what the asset's carrying amount would be without the impairment loss being recognized. An impairment loss recognized on goodwill is not reversed in any circumstances.

Associated companies

Associated companies are companies over which the Group has significant influence. Significant influence exists when the Group owns more than 20% of the company's voting power or when it otherwise has significant influence but not control. Associated companies have been consolidated using the equity method of accounting.

Inventories

Inventories are valued at the lower of cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and estimated costs necessary to make the sale.

Inventories consist of finished products and items intended for sale, as well as materials and supplies used in operations.

In the financial statements, the majority of inventories consist of Lehto Components Oy's materials and finished products.

Financial assets and liabilities

Financial assets

Based on the Group's business model for the administration of financial assets and their contractual cash flow characteristics, financial assets are classified as those recognised at amortised cost and those at fair value through profit or loss.

Transaction costs are included in the original carrying amount of financial assets in the case of items that are not measured at fair value through profit or loss. Financial assets measured at fair value through profit or loss are recognised at fair value in the balance sheet at the time of original recognition and transaction costs are recognised through profit or loss.

All purchases and sales of financial assets are recognised on the transaction date when the Group commits to the purchase or sale of the financial instrument. Financial assets are derecognised when the rights to receive cash flows from the investments have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership.

Cash and cash equivalents include cash in hand, deposits held at call with banks and other short-term highly liquid investments that are readily convertible to a known amount of cash and subject to an insignificant risk of changes in value. Items included in cash and cash equivalents have original maturities of three months or less.

Financial assets recognised at amortised cost

Financial assets recognised at amortised cost include financial assets under the held-to-collect business model, which are held until the due date in order to collect contractual cash flows. The cash flows of these items consist solely of principal and interest on the principal outstanding.

After initial measurement, the value of these financial assets is measured at amortised cost using the effective interest method, deducting any impairment. The Group recognises a deduction for

expected credit losses from an asset item recognised at amortised cost in financial assets. Expected credit losses and impairment losses are disclosed in other operating expenses in the income statement.

The Group's financial assets recognised at amortised cost include trade and other receivables that are non-derivative financial assets. The carrying amount of short-term trade and other receivables is deemed to correspond to their fair value. Trade and other receivables are presented in the balance sheet as current assets if they are expected to be realised within 12 months of the end of the reporting period.

Financial liabilities

Financial liabilities are recognised initially at fair value. Transaction costs are included in the original carrying amount of financial liabilities at periodised acquisition cost. Financial liabilities are subsequently carried at amortised cost using the effective interest method. Financial liabilities are classified as non-current or current. The latter Group comprises all those financial liabilities for which the Group does not have an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period.

Convertible bonds are classified as composite instruments, and their components are defined as liabilities or equity based on the content of the arrangement. The liability component is initially recognised at the fair value of an equivalent non-convertible liability. The equity component is initially entered as the difference between the fair value of the entire instrument and the fair value of the liability component. Transaction costs are allocated to the liability and equity components in proportion to their initial book values. The value of the conversion right is included in the fair value. The liability component is then recognised at amortized cost using the effective interest method. The equity component is reclassified between equity items when bonds are either exchanged for shares or expire.

Capitalisation of borrowing costs

Borrowing costs directly arising as a result of the acquisition, construction or manufacturing of a qualifying asset are capitalised as part of the acquisition cost of the asset in question. A qualifying asset is one that takes a substantial period of time to complete for its intended purpose. Capitalisation commences when the company first incurs expenditures for a qualifying asset giving rise to borrowing costs, and when it undertakes activities that are necessary for preparation of the asset for its intended use or for sale. Capitalisation ceases when all activities necessary to complete the asset for its intended use or sale have been carried out. In developer contracting housing projects, borrowing costs are capitalised in construction stage and recorded above operating profit as project cost upon delivery.

Provisions

A provision is recognized when the Group has a legal or constructive obligation as a result of a past event, the payment obligation is probable and the amount of the obligation can be estimated reliably.

If the expenses required by the contract to fulfill the obligations exceed the benefits to be received from the contract, a possible impairment loss is first recognized on the assets related to the contract in question. If the expected expenses still exceed the benefits to be received from the contract, a provision is recognized for the onerous contract.

Lehto Group Plc has an additional performance obligation based on the net realization income of the assets realized during the financial period, which has been taken into account in the financial statements 2025 as a mandatory provision.

Leases

Group as lessee

The right-of-use assets presented in property, plant and equipment are leases of premises and leases of small machinery and equipment.

When measuring the lease liability, the present value of future payments is taken into account for any incentives, variable rents (based on indices or price or other variables), the residual value of the asset and the exercise price of a possible purchase option or sanctions arising from the termination of the contract. In fixed-term contracts, the lease term is the non-cancellable lease period and the probability of exercising a possible extension option. The discount rate of the lease is the interest rate implicit in the lease or, if it is not easily determinable, the interest rate of the additional credit. Interest expenses arising from leases are presented in finance costs. Leases are also recognised as an asset and are amortised evenly over the lease term. Leases with a lease term of less than one year or a value of less than EUR 5,000 are recognised as an expense over the lease term.

Group as lessor

The Group has two investment properties leased out during the financial year ended. The rental income from these is presented in net sales. In addition, the company has leased out its own factory property during the financial year. The rental income from this is presented in other operating income.

Sale and leaseback

In sale and leaseback situations, it is assessed whether the requirements of IFRS 15, according to which the transfer should be treated as a sale, are met. If the transfer of an asset is a sale, the value of the right-of-use asset is recorded as that portion of the original carrying amount of the asset that corresponds to the value of the right-of-use retained by the company. Only that portion of the result of the sale of the asset that corresponds to the rights that have been transferred to the buyer is presented as a gain or loss on sale. If the consideration to be paid for the sale of the asset or the terms of the lease agreement do not correspond to fair values, the sales proceeds are adjusted to correspond to these. If the terms of the sale are worse than market terms, they are recorded as prepayments paid and, in turn, terms that are better than market terms are recorded as a financial liability. If the criteria for sale according to IFRS 15 are not met, the transferred asset is still reported in the balance sheet and the transfer price is presented as a financial liability.

Revenue recognition principles

Revenue is recognized separately for each performance obligation depending on how control of the goods or services is transferred to the customer. If control of the goods or services is transferred to the customer over time and the performance obligation is thus fulfilled, revenue is recognized over time. If the performance obligation is not fulfilled over time, the sale is recognized at a single point in time.

Performance obligations

At the time of the creation of the customer agreement, it is assessed whether the goods and services promised in the customer agreement contain separable performance obligations. Individualized performance obligations are recognized separately in accordance with the standard.

Customer agreements for the new energy construction business may include more than one performance obligation. Revenue arises from reserve market compensation paid by Fingrid,

revenues from the Nord Pool marketplace and revenues from the operation and maintenance of batteries. All of this revenue is recognized according to the performance principle.

Transaction price

The transaction price mainly includes fixed and, if necessary, variable consideration. The variable consideration of the transaction price is most commonly a late payment penalty related to the completion date. The amount of variable consideration is estimated using the expected value method. In addition, the company takes into account all reasonably available information when estimating the variable consideration. Variable consideration is included in the transaction price only to the extent that it is highly probable that no significant reversal will be required in the amount of revenue recognized when the uncertainties related to the variable consideration are subsequently resolved. The variable consideration included in the transaction price is reassessed at the end of each reporting period. As a result of the estimates, the variable transaction price is adjusted in accordance with IAS 8.

If customer contracts include a significant financing component, the transaction price is adjusted accordingly. If the financing period is less than one year, the company applies the relief allowed by IFRS 15 to not adjust for the effect of a significant financing component when determining the transaction price.

Revenue recognition principles related to other incomes

Sales recognised as rental income

Rental income presented in revenue relates to items that are part of the company's core business. Other operating income presents rental income related to items that are not part of the company's core business.

Recognition of interest and dividend income

Interest income is recognised using the effective interest method. Dividends are recorded when the right to receive payment is established.

Operating result

IAS 1 Presentation of Financial Statements does not define the concept of operating result or profit. The Group has defined it as follows: operating result is the net sum which is formed by adding other operating income to net sales and then deducting changes in the inventory of finished goods and work in progress, material and services, cost of employee benefits, depreciation, amortisation and possible impairment losses and other operating expenses. All other items of income statement are presented below operating result.

Employee benefits

Pension obligations

Group companies have pension plans. The plans are classified as either defined benefit plans or defined contribution plans. A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity. The Group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all the pension benefits. All arrangements that do not meet these criteria are defined benefit plans. Payments made to the defined contribution plans are recognised in the income statement in the period in which they were incurred.

All of the Group's pension plans are defined contribution plans.

Related party transactions

The Group's related parties include Group companies, members of the Board of Directors and the Group's top managements as well as entities on which related parties, or their family have influence through ownership or management. Related parties also include associated companies and joint ventures. Transactions with related parties are disclosed in Note "Related party transactions".

Income taxes

Tax expenses in the consolidated income statement include accrued taxes calculated on the taxable profit of the Group companies for the financial year, adjustments to taxes for previous financial years and changes in deferred tax liabilities and assets. The tax effect related to items recognised directly in equity is recognised as part of equity.

The change in deferred tax is calculated from temporary differences between the carrying amount and the tax base using either the tax rate in force at the balance sheet date or a later confirmed tax rate. Deferred tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary difference can be utilised. The most significant temporary differences arise from unused losses, temporary differences between the carrying amount and tax base of income and from capitalisation of financial expenses.

New and revised standards and interpretations

New or amended standards and interpretations do not have a significant impact on the consolidated financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

1 000 EUR

1. OPERATING SEGMENTS

The Group currently has one operating segment, the energy construction business.

2. DISCONTINUED OPERATIONS AND NON-CURRENT ASSETS HELD FOR SALE

Discontinued operations

Pipeline renovation business sold in previous year, as well as earlier discontinued Swedish operations, are presented as discontinued operations. Notes to income statement are presented only from continuing operations.

Result for the financial year from discontinued operations	2025	2024
Net sales	-	4 362
Other operating income	-	209
Expenses	-	-3 938
<i>Operating result</i>	-	633
Financial items	-	-224
Taxes	-	-
<i>Result for the financial year from discontinued operations</i>	-	409
Earnings per share, discontinued operations, basic, EUR/share	-	0,00
Earnings per share, discontinued operations, diluted, EUR/share	-	0,00
Effect of disposal of financial position of the Group	2025	2024
Non-current assets	-	-2 734
Inventories	-	-73 443
Trade and other receivables	-	-14 805
Cash and cash equivalents	-	-225
Non-current liabilities	-	60 567
Current liabilities	-	32 642
<i>Net assets and liabilities</i>	-	2 002

Non-current assets held for sale

The right-of-use asset, plant and equipment, and the related lease liability of the Hartola factory of Lehto Components Oy, a subsidiary of Lehto Group Plc, with a total floor area of approximately 20,564 gross square metres, are presented as non-current assets held for sale and the related liabilities.

	2025	2024
Non-current assets	1 401	2 395
Liabilities	2 702	2 649

3. NET SALES

	2025	2024
Revenue recognised over time	241	-
Revenue recognised upon delivery	1 274	1 037
Rental income	78	49
Total	1 353	1 086

Rental income shown in net sales relates to items that form the company's actual business.

4. OTHER OPERATING INCOME

	2025	2024
Rental income	-	68
Grants	-	-64
Damages	-	-
Capital gains	323	571
Other income	154	178
Total	477	754

Rental income shown in other operating income relates to items that doesn't arise from the company's actual business. Capital gains consist of the gain on sales of equipment.

5. EMPLOYEE BENEFIT EXPENSES

	2025	2024
Salaries and wages	926	1 881
Pension costs– defined contribution plans	64	239
Other personnel costs	18	57
Total	1 008	2 177

Number of personnel in average during the year, Group

	2025	2024
Salaried employees	10	32
Workers	47	69
Total	57	101

Number of personnel at the end of the financial year, Group

	2025	2024
Salaried employees	7	17
Workers	17	59
Total	24	76

6. DEPRECIATION AND IMPAIRMENTS

Depreciation of property, plant and equipment	2025	2024
Machinery and equipment		
Machinery and equipment	227	319
Machinery and equipment, right-of-use asset	-	6
Properties		
Properties in own use	4	277
Business premises, right-of-use asset	824	575
Other tangible assets		
Total	1 055	1 177

Depreciation of intangible assets	2025	2024
Other intangible assets	81	118
Total	81	118
Depreciation of investment properties	2025	2024
Buildings and structures	15	16
Total	15	16
Impairments	2025	2024
Intangible assets	-	295
Property, plant and equipment: Properties in own use	-	-
Machinery and equipment and other tangible assets	-	14
	-	-660
Total	-	-351
Depreciation and impairments, total	1 151	960

7. OTHER OPERATING EXPENSES

	2025	2024
Voluntary personnel expenses	7	19
Costs related to construction site and office space	614	771
IT and equipment expenses	97	659
Travel expenses	8	1
Product development expenses	-	2
Marketing expenses	15	7
Administrative services	457	1 183
Reduction from expected credit loss	-	-
Other operating expenses	100	805
Total	1 297	3 447
<i>Fees paid to auditor:</i>	2025	2024
Audit fees	63	151
Certificates and statements	2	-
Tax services	-	-
Other services	-	10
<i>Total</i>	65	161

8. FINANCIAL INCOME AND EXPENSES

Financial income	2025	2024
Dividend income	-	0
Other financial income	319	14
Reductions in restructuring debts	197	6 162
Total	516	6 175
Financial expenses	2025	2024
Impairment losses	-857	1 018
Interest expenses	75	2 385
Interest expenses from lease liabilities	54	318
Capitalised interest expenses	-	-
Other financial expenses	910	137
Total	182	3 858
Financial income and expenses, total	333	2 318

An impairment reversal has been recognised in the 2025 financial statements in respect of the impairment loss previously recorded by the Company on shares and equity interests in the prior financial year, following the disposal of the shares and equity interests that were subject to the impairment.

The Company's finance costs include an additional payment obligation under the restructuring programme, amounting to EUR 881 thousand, recognised as a mandatory provision for the financial year.

9. INCOME TAXES

	2025	2024
Current income tax	4	1
Change deferred tax assets	-	0
Change deferred tax liabilities	-	0
Total	-	1

Reconciliation of the tax expense in the income statement and taxes calculated at the tax rate of Group domicile country

	2025	2024
Tax rate	20,0 %	20,0 %
Result from continuing operations before taxes	-1 403	-3 346
Taxes calculated at the tax rate of the domicile country	-281	-669
Tax-exempt income	-210	-1 222
Non-deductible expenses	176	1 065
Temporary differences from stage-of-completion revenue recognition and depreciation and amortisation	5	-7
Taxes from previous years	-	-
Write-off of previously recorded deferred taxes	-	-
Unrecognized deferred tax asset from losses	314	833
Total	4	1

10. SHARE-BASED KEY FIGURES

	2025	2024
Result for the financial year attributable to equity holders of the parent company	-2 288	-2 934
Issue-adjusted average number of outstanding shares during the period, basic	162 265 286	88 078 609
Issue-adjusted average number of outstanding shares during the period, diluted	162 265 286	88 084 150
Earnings per share, basic, EUR/share	-0,01	-0,03
Earnings per share, diluted, EUR/share ¹⁾	-0,01	-0,03
Earnings per share, continuing operations, basic, EUR/share	-0,01	-0,04
Earnings per share, continuing operations, diluted, EUR/share ¹⁾	-0,01	-0,04
Earnings per share, discontinued operations, basic, EUR/share	-	0,00
Earnings per share, discontinued operations, diluted, EUR/share ¹⁾	-	0,00

1) The calculation of diluted earnings per share does not take into account potential ordinary shares whose conversion to ordinary shares would increase earnings per share or decrease loss per share.

Issue-adjusted number of outstanding shares at the end of the year	162 339 410	162 135 986
Equity / share	-0,01	0,01

11. OTHER INTANGIBLE ASSETS

Other intangible assets 2025	Total
Acquisition cost at 1 Jan. 2025	243
Increases	-
Decreases	-
Acquisition cost at 31 Dec. 2025	243
Accumulated depreciation and amortisation at 1 Jan. 2025	-
Depreciation of reduced assets	
Depreciation	-81
Impairments	-
Accumulated depreciation and amortisation at 31 Dec. 2025	-81
Carrying amount at 1 Jan.	243
Carrying amount at 31 Dec.	162
Other intangible assets 2024	Total
Acquisition cost at 1 Jan. 2024	9 242
Increases	243
Decreases	-9 242
Acquisition cost at 31 Dec. 2024	243
Accumulated depreciation and amortisation at 1 Jan. 2024	-8 818
Depreciation of reduced assets	9 232
Depreciation	-118
Impairments	-295
Accumulated depreciation and amortisation at 31 Dec. 2024	-0
Carrying amount at 1 Jan.	423
Carrying amount at 31 Dec.	243

12. PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment 2025	Right-of-use asset	Properties in own use	Machinery and equipment and other tangible assets	Advance payment and construction in progress	Total
Acquisition cost at 1 Jan. 2025	53	10 389	644	-	11 086
Increases	-	57	171	1 136	1 136
Decreases	-34	-10 374	-326	-	-10 734
Transfer to non-current assets held for sale	-	-	-	-	-
Acquisition cost at 31 Dec. 2025	19	71	489	1 136	1 716
Accumulated depreciation and amortisation at 1 Jan. 2025	-17	-5 997	-405	-	-6 419
Depreciation of reduced assets	-	6 005	225	-	6 231
Depreciation	-3	-20	-54	-	-76
Impairments	-	-	-	-	-
Impairment reversals	-	-	-	-	-
Accumulated depreciation and amortisation at 31 Dec. 2025	-19	-11	-233	-	-264
Carrying amount at 1 Jan. 2025	37	4 392	239	-	4 668
Carrying amount at 31 Dec. 2025	0	60	255	1 136	1 451

Property, plant and equipment 2024	Right-of-use asset	Properties in own use	Machinery and equipment and other tangible assets	Advance payment and construction in progress	Total
Acquisition cost at 1 Jan. 2024	8 444	10 389	16 218	-	35 051
Increases	2 084	-	-	-	2 084
Decreases	-8 558	-	-15 096	-	-23 654
Transfer to non-current assets held for sale	-1 917	-	-478	-	-2 395
Acquisition cost at 31 Dec. 2024	53	10 389	644	-	11 086
Accumulated depreciation and amortisation at 1 Jan. 2024	-7 254	-6 380	-14 813	-	-28 447
Depreciation of reduced assets	7 818	-	14 743	-	22 561
Depreciation	-581	-277	-320	-	-1 178
Impairments	-	-	-14	-	-14
Impairment reversals	-	660	-	-	660
Accumulated depreciation and amortisation at 31 Dec. 2024	-17	-5 997	-405	-	-6 419
Carrying amount at 1 Jan. 2024	1 190	4 009	1 405	-	6 603
Carrying amount at 31 Dec. 2024	37	4 392	239	-	4 668

13. INVESTMENT PROPERTIES

Investment properties 2025	Undeveloped land	Properties	Total
Acquisition cost at 1 Jan. 2025	202	809	1 011
Acquisition cost at 31 Dec. 2025	202	813	1 011
Accumulated depreciation and amortisation at 1 Jan. 2025		-367	-367
Depreciation		-15	-15
Accumulated depreciation and amortisation at 31 Dec. 2025		-383	-383
Carrying amount at 1 Jan. 2025	202	442	644
Carrying amount at 31 Dec. 2025	202	431	633
Investment properties 2024	Undeveloped land	Properties	Total
Acquisition cost at 1 Jan. 2024	202	809	1 011
Acquisition cost at 31 Dec. 2024	202	809	1 011
Accumulated depreciation and amortisation at 1 Jan. 2024		-352	-352
Depreciation		-16	-16
Accumulated depreciation and amortisation at 31 Dec. 2024		-367	-367
Carrying amount at 1 Jan. 2024	202	458	660
Carrying amount at 31 Dec. 2024	202	442	644
Net rental income	2025		2024
Rental income from investment properties	78		49
Direct maintenance costs for investment properties	46		46
Net rental income, total	32		3

Fair values of investment properties

The Group's investment properties are properties available for rent. Investment properties are recognised using the acquisition cost method and they are not valued at fair value through profit and loss.

Balance sheet values and fair values of investment properties	Valuation method	Level	Fair value 2025	Fair value 2024
Business property	Acquisition cost	3	462	454
Land area	Acquisition cost	3	202	202
			664	656

The fair values of investment properties are determined by the company itself using the cash flow method. Fair values of level 3 asset items are based on input data concerning the asset item, which are not based on verifiable market information but are based substantially on management estimates and their use in generally accepted valuation models.

14. INVESTMENTS IN ASSOCIATED COMPANIES

	2025	2024
Investments in associated companies at 1 Jan.	780	780
Increases	-	-
Share of profit or loss for the financial year	-	-
Investments in associated companies at 31 Dec.	780	780

15. OTHER INVESTMENTS

Financial assets recognised through profit and loss	2025	2024
Other investments at 1 Jan.	100	971
Increases	857	-
Decreases	-957	-14
Impairment write-downs	-	-857
Financial assets recognised through profit and loss 31 Dec.	0	100

16. DEFERRED TAX ASSETS AND LIABILITIES

Deferred tax assets 2025	1 Jan 2025	Recognised in income statement	31 Dec 2025
Confirmed losses	-	-	-
Lease liabilities	391	-172	219
Netting deferred tax assets and liabilities	-391	172	-219
Total	0	0	0

Deferred tax liabilities 2025	1 Jan 2025	Recognised in income statement	31 Dec 2025
Right-of-use assets	391	-172	219
Netting deferred tax assets and liabilities	-391	172	-219
Total	0	0	0

Deferred tax assets 2024	1 Jan 2024	Recognised in income statement	31 Dec 2024
Tax losses carried forward	635	-635	-
Lease liabilities	11 825	-11 434	391
Netting deferred tax assets and liabilities	-12 460	12 069	-391
Total	0	0	0

Deferred tax liabilities 2024	1 Jan 2024	Recognised in income statement	31 Dec 2024
Right-of-use assets	11 006	-10 616	391
Convertible bond	585	-585	-

Other temporary differences	18	-18	
Netting deferred tax assets and liabilities	-11 609	11 219	-391
Total	0	0	0

Confirmed tax losses for which no deferred tax asset has been recognised amount to EUR 66.4 million (EUR 63.8 million). These losses will begin to expire from 2029 onwards. Deferred tax assets and liabilities recognised in the statement of financial position have been offset, as they relate to taxes levied by the same taxation authority and the Company has a legally enforceable right to offset them against each other.

17. INVENTORIES

	2025	2024
Materials and supplies	69	215
Work in progress	-	-
Right-of-use asset	-	-
Completed products	-	396
Inventory shares	-	-
Other inventories	-	83
Total	69	694

18. TRADE AND OTHER RECEIVABLES

	2025	2024
Trade receivables	363	19
Loan receivables	-	-
Security deposits	6	27
Other receivables	115	63
Receivables from customers for constructing contracts	-	-
Accrued receivables	25	52
Adjusting entries for assets	281	-
Total	790	161

Ageing analysis of trade receivables and receivables from customers for constructing contracts

	2025	2024
Not yet due		
Trade receivables	362	14
Receivables from customers for constructing contracts	-	-
Reduction from expected credit loss		
Due for		
less than 30 days	1	4
30–60 days	-	-
61–90 days	-	-
more than 90 days	-	-
Total	363	19

The carrying amount of receivables corresponds to their fair value.

19. CASH AND CASH EQUIVALENTS

	2025	2024
Cash in hand and at banks	2 049	2 159
Total	2 049	2 159

20. EQUITY

	Number of shares	Share capital	SVOP - Reserve for invested unrestricted equity	Total
31 December 2023	87 339 410	100	88 695	88 795
of which company holds	203 424			
Outstanding shares on 31 December 2023	87 135 986			
31 December 2024	87 339 410	100	102 589	102 689
of which company holds	203 424			
Outstanding shares on 31 December 2024	87 135 986			
31 December 2025	162 339 410	100	102 589	102 689
of which company holds	0			
Outstanding shares on 31 December 2025	162 339 410			

Invested non-restricted equity reserve

The invested unrestricted equity fund includes other equity-type investments and the portion of the subscription price of shares which, in accordance with a specific resolution, is not recorded in share capital. Proceeds received in connection with the initial public offering, net of transaction costs, have been recognised in the invested unrestricted equity fund.

Share-based compensations

Treasury shares held by the Company, totalling 203,424 shares, have been transferred as part of the remuneration paid to the Board of Directors.

Key terms of the capital loan

On 31 December 2024, Lehto issued an equity-linked convertible bond in the amount of EUR 2.5 million. The loan meets all the criteria for a capital loan as defined in Chapter 12 of the Finnish Limited Liability Companies Act, and the Group has the full and exclusive right to decide on both the payment of interest and the repayment of principal. Based on these terms, the loan has been classified as an equity instrument. The loan bears an annual interest rate of 14 per cent. No interest has been paid on the loan.

In the event of liquidation or bankruptcy, the capital loan and the interest thereon rank junior to all other liabilities. The loan has no maturity date and is unsecured.

Pursuant to the loan, the Lender is granted, free of charge, one special right entitling the holder to subscribe for a maximum of 12,500,000 new shares in the Company. However, if the interest on the loan is also converted into shares, the Board of Directors may decide to adjust the number of shares.

The subscription price per share is EUR 0.20, corresponding in aggregate to an amount equal to the principal of the loan, i.e. EUR 2,500,000, for all shares offered. The subscription period for the shares commences on the loan drawdown date, 31 December 2024, and ends on 31 December 2031. The subscription price for the shares shall be paid upon subscription by offsetting the amount against the loan, which is thereby deemed repaid. The subscription price is recognised in the invested unrestricted equity fund.

21. PROVISIONS

Provisions 2025	Guarantee provisions	Onerous projects	Restructuring provision	Total
1 Jan. 2025	110			110
Increases			881	881
Decreases	-110			-110
Decreases, discontinued operations				
31 Dec. 2025	0			881
<i>of which non-current</i>				
<i>of which current</i>				
Provisions 2024	Guarantee provisions	Onerous projects	Restructuring provision	Total
1 Jan. 2024	10 663	13		10 676
Increases				
Decreases	-273			-273
Decreases, discontinued operations	-10 280	-13		-10 293
1 Jan. 2024	110			110
<i>of which non-current</i>	<i>10</i>			<i>10</i>
<i>of which current</i>	<i>100</i>			<i>100</i>

Lehto Group Plc has an additional payment obligation in accordance with the restructuring programme, which has been recognised as a mandatory provision in the 2025 financial statements.

22. FINANCIAL LIABILITIES

	2025	2024
Non-current capital loan	65	65
Non-current loans from financial institutions	-	1 710
BESS revenue loan	400	-
Non-current lease liabilities	-	34
Total	465	1809
	2025	2024
Current loans from financial institutions	-	1 710
BESS revenue loan	100	-
Current lease liabilities	-	3
Total	100	1 713
Financial liabilities, total	565	3 522

Financial liabilities are mainly market loans with a floating rate and their carrying amounts correspond to their fair values.

Financial liabilities	Non-current financial liabilities	Current financial liabilities	Total
1 Jan. 2025	1 809	1 713	3 522
<i>Changes during the period:</i>			
Cash flows	-1 310	-1 610	-2 920
Non-cash flows	-34	-3	-37
Unsold housing and real estate company shares completed	-	-	-
31 Dec. 2025	465	100	565
	Non-current financial liabilities	Current financial liabilities	Total
1 Jan. 2024	53 585	26 159	79 745
<i>Changes during the period:</i>			
Cash flows	1 775	-16 671	-14 896
Non-cash flows	-53 551	-5 535	-59 086
Unsold housing and real estate company shares completed	-	-2 241	-2 241
31 Dec. 2024	1 809	1 713	3 522

Non-cash flow items are mainly related to lease liabilities.

23. TRADE PAYABLES AND OTHER NON-INTEREST-BEARING LIABILITIES

Non-current non-interest-bearing liabilities	2025	2024
Non-current non-interest-bearing liabilities	-	-
Non-current non-interest-bearing liabilities, restructuring	3 210	3 511
Total	3 210	3 511
Current non-interest-bearing liabilities	2025	2024
Liabilities to customers for constructing contracts (advances received)		
From projects where revenue recognised over time		
From projects where revenue recognised upon delivery		
Other liabilities to customers for constructing contracts		
Trade payables	1069	709
Other liabilities		
Liabilities paid to the Tax Administration	24	16
Liabilities paid to the Tax Administration, restructuring	1	1
Other liabilities	18	18
Other liabilities, restructuring	62	35
Adjusting entries for liabilities		
Accrued liabilities due to employee benefits	110	191
Income tax debt	2	-
Interest liabilities	-	53
Interest liabilities, restructuring	-	51
Other adjusting entries for liabilities	1	4
Total	1288	1078

24. FINANCIAL RISK MANAGEMENT

The Company's principal sources of financing are operating cash flow, project-specific loan financing, and proceeds from asset disposals. The Company does not have any credit facilities in place. At the end of the 2025 financial year, the Company had cash and cash equivalents of EUR 2.0 million (EUR 2.2 million as at 31 December 2024).

The Company requires financing primarily for the implementation of battery energy storage projects and for the repayment of restructuring liabilities. The financing of battery energy storage projects is mainly arranged through project-specific loans, under which the lender is paid a fixed rate of interest as well as a share of the revenues generated by the battery energy storage facility. At the end of the 2025 financial year, the Company had project-related loans totalling EUR 0.5 million.

Payments of restructuring liabilities are primarily financed through asset disposals. A repayment schedule for the restructuring liabilities has been defined in the restructuring programme. The Company aims to carry out asset disposals in advance in order to ensure its ability to make payments of restructuring liabilities in accordance with the timetable set out in the restructuring programme.

Net liabilities	2025	2024
Interest-bearing liabilities	565	3 485
Cash and cash equivalents and interest-bearing receivables	-2 049	-2 159
Net liabilities without IFRS lease liabilities	-1 484	1 326
Lease liabilities	-	37
Net liabilities	-1 484	1 363
Equity, total, EUR 1,000	-1 320	974
Net gearing ratio	-54,7 %	412,1 %

Foreign exchange risk

The Group's functional currency is euro. At the balance sheet date the Group had no significant liabilities or receivables denominated in foreign currency. The Group's foreign exchange risk is currently somewhat low because income and expenses are denominated mainly in euros. If an order is agreed on in a foreign currency, the method of hedging the exchange rate risk and the hedge ratio is determined separately in each case. Foreign exchange differences arising from hedging is recorded in the income statement under financial income and expenses. During the financial period and at balance sheet date the Group had no open currency hedges.

Interest rate risk

At the reporting date, the Group does not have any significant floating-rate loans. The Group has BESS revenue loans bearing a fixed annual interest rate of 8 per cent. In addition, the loans carry a revenue-based return component derived from the income of the battery energy storage pool.

Credit risk

The income of the Company's current operations is mainly derived from reserve market revenues administered by Fingrid and revenues paid by market participants in the Nord Pool power exchange, as well as, to a lesser extent, rental income from properties. Participants operating in the electricity markets are generally large and financially sound entities, and their operations are not subject to significant financial uncertainty. Market revenues are remitted to Lehto on a monthly basis by a so-called aggregator, approximately two months after the end of the month in which the revenues are generated. Lehto manages its credit risk by actively monitoring the collection of payments and by regularly reviewing with the aggregator the underlying bases and calculations of revenue accruals.

Liquidity risk

In connection with the preparation of the financial statements, the Company has assessed its ability to continue as a going concern. The Company requires cash and cash inflows to cover its ongoing operating expenses, to implement battery energy storage projects, and to meet the payments of restructuring liabilities in accordance with the restructuring programme. In performing the assessment, consideration has been given to the fact that the Company is subject to restructuring proceedings and that its operations are exposed to higher-than-normal risks. The adequacy of cash resources depends in particular on the successful completion and timing of asset disposals. The Company has identified measures to accelerate operating cash flows in the event that asset disposals are delayed. The going concern of the Company and the Group is also dependent on the Company's ability to implement the planned measures to finance its cash outflows over the next 12 months.

31 Dec 2025	Less than 1 year	1–5 years	More than 5 years	Total
Restructuring liabilities				
<i>Secured liabilities</i>	-	-	-	-
<i>Unsecured liabilities</i>	72	253	0	326
<i>Contingent and maximum liabilities</i>	592	2 355	0	2 948
Total restructuring liabilities	665	2 608	-	3 273
Financial liabilities	137	469	65	671
Lease liabilities	2 407	283	-	2 690
Trade payables and other non-interest-bearing liabilities	1 325	-	-	1 325
Total	4 534	3 360	65	7 959

31 Dec 2024	Less than 1 year	1–5 years	More than 5 years	Total
Restructuring liabilities				
<i>Secured liabilities</i>	2 060	1 898	-	3 958
<i>Unsecured liabilities</i>	36	327	-	363
<i>Contingent and maximum liabilities</i>	314	2 826	-	3 140
Total restructuring liabilities	2 411	5 051	-	7 461
Financial liabilities	-	-	65	65
Lease liabilities	1 515	1 128	43	2 686
Trade payables and other non-interest-bearing liabilities	992	-	-	992
Total	4 917	6 179	108	11 204

25. LEASES

Group as lessee

The Group has leased office premises and other premises required for its operations, as well as, to a limited extent, machinery and equipment. In addition, the Group has long-term land lease agreements related to inventories.

Right-of-use assets and lease liabilities 2025	Inventories	Property, plant and equipment	Non-current assets held for sale	Lease liabilities
1 Jan. 2025	-	37	1 917	2 686
Increases	-	-	-	53
Decreases	-	-37	-	-37
Depreciation / instalments	-	-	-821	-
Transfers to non-current assets held for sale	-	-	-	-
31 Dec. 2025	0	0	1 095	2 702

Right-of-use assets and lease liabilities 2024	Inventories	Property, plant and equipment	Non-current assets held for sale	Lease liabilities
1 Jan. 2024	56 159	1 190	-	59 123
Increases	45	2 084	1 917	2 395
Decreases	-56 061	-740	-	-58 615
Depreciation / instalments	-143	-581	-	-218
Transfers to non-current assets held for sale	-	-1 917	-	-
31 Dec. 2024	0	37	1 917	2 686

Interest expenses related to lease liabilities amounted to EUR 54 thousand in 2025 (EUR 318 thousand in 2024). The interest expenses on lease liabilities are presented within finance costs in the notes under "Finance income and expenses".

Expenses recognised during the financial year in respect of low-value and short-term leases amounted to EUR 118 thousand (EUR 552 thousand). These expenses include, in addition to leases of low-value IT equipment, short-term leases related to the construction industry (with a lease term of no more than 12 months) for tools, machinery, and site facilities. The total cash outflow arising from lease agreements amounted to EUR 934 thousand (EUR 1,427 thousand), and EUR 4 thousand (EUR 9 thousand) in respect of land lease agreements.

The Company has no expenses related to variable rents that are not included in lease liabilities. The company also has no sublease of right-of-use assets.

26. LIABILITIES AND GUARANTEES

Loans covered by pledges on assets	2025	2024
Loans from financial institutions	-	3 420
Debts on shares in unsold housing company shares	-	-
Total	-	3 420
Guarantees	2025	2024
Company mortgages	67 600	67 600
Real-estate mortgages	33 800	67 600
Pledges	102	129
Total	101 502	135 329
Contract guarantees	2025	2024
Production guarantees	-	-
Warranty guarantees	-	20
RS guarantees	-	-
RS guarantees	-	-
Rent guarantees	150	150
Counter-guarantees given on behalf of bankrupt companies	3 390	3 087
Total	3 540	3 257
Liability to adjust value added tax (VAT) on property investments	2025	2024
Liability to adjust VAT	-	646

27. DISCLOSURE OF INTERESTS IN OTHER ENTITIES

Group parent/subsidiary relationships on 31 Dec.2025

Company	Country of domicile	Holding, %	Share of votes, %
Parent company Lehto Group Plc	Finland		
Lehto Energia Oy	Finland	100 %	100 %
Lehto Components Oy	Finland	100 %	100 %
Kiinteistö Oy Ylivieskan Arvokiinteistö	Finland	80 %	80 %
Kiinteistö Oy Oulun Eteläkeskus	Finland	100 %	100 %
Lehto Sverige Ab	Sweden	100 %	100 %

A summary of financial information on subsidiaries with a substantial non-controlling interest

The Group has no subsidiaries with a substantial non-controlling interest.

28. RELATED PARTY TRANSACTIONS

The Group's related parties include Group companies, members of the Board of Director and the Group's top management as well as their families and entities on which related parties, or their family members, have influence through ownership or management. Related parties also include associated companies and joint ventures. The Group didn't have any transactions with associated companies and joint ventures.

Transactions with related parties

	Sales 1-12/2025	Purchases 1-12/2025	Sales 1-12/2024	Purchases 1-12/2024
Key personnel and their controlled entities	0,2	0,2	0,1	0,1
Total	0,2	0,2	0,1	0,1

	Receivables 31 Dec. 2025	Liabilities 31 Dec. 2025	Receivables 31 Dec. 2024	Liabilities 31 Dec. 2024
Key personnel and their controlled entities	-	3,1	-	2,5
Total	-	3,1	-	2,5

Related-party liabilities include a EUR 2.5 million capital loan classified as equity from Lehto Invest Oy.

During the 2025 financial year, Lehto sold one plot of land to a related party.

Pursuant to a resolution of the General Meeting, a total of 203,424 treasury shares held by the Company were transferred to the members of the Board of Directors during the financial year.

Management salaries and remuneration	2025	2024		
Chief Executive Officer, CEO	111	364		
Other management team	-	120		
Pension contributions	-	86		
Total	111	570		

Members of the Board of Directors	2025		2024	
	Cash remuneration	Shares (pcs)	Cash remuneration	Shares (pcs)
Timo Okkonen, chairman	20	-	9	-
in addition, as share-based remuneration	-	67 808	-	-
Eero Sihvonen	-	-	13	-
Jani Nokkanen	6	-	13	-
in addition, as share-based remuneration	-	67 808	-	-
Tarja Teppo	13	-	6	-
in addition, as share-based remuneration	-	67 808	-	-
Hannu Lehto	-	-	7	-
Total	39	203 424	48	0

29. EVENTS AFTER THE FINANCIAL YEAR

On 16 January 2026, Lehto announced that it had signed a business acquisition agreement (the "Agreement"), pursuant to which Lehto or a subsidiary to be established by it will acquire (the "Transaction") from HPF Kalajoki Oy the rights, contracts and permits enabling the construction of a large-scale battery energy storage facility in Kalajoki.

As part of the Transaction, Lehto will acquire, among other assets, land lease agreements and a grid connection agreement with a capacity of 30 megawatts. In the initial phase, the grid connection capacity will be 16 megawatts and is expected to increase to 30 megawatts upon completion of the power line currently under construction, estimated to occur by the end of 2027. The grid connection agreement also includes an option to increase the connection capacity up to 100 megawatts.

Lehto intends to construct an electrical substation and a 30-megawatt battery energy storage facility at the project site in two phases. In order to utilise the agreements and rights related to the solar park, Lehto is seeking cooperation partners. The electrical substation to be built at the site will also be capable of serving a potential solar park to be constructed in the area.

The completion of the Transaction is subject to the fulfilment of several conditions precedent, including, among other things, the obtaining of legally binding building permits and the completion of the transfers of the land lease agreements and the grid connection agreement.

Lehto has commenced the preparation of technical plans related to the project. Lehto estimates that the conditions for the final completion of the Transaction could be met during the second quarter of 2026, and that the construction of the electrical substation and the battery energy storage facility could commence later in the year. The battery energy storage facility is expected to become operational and generate revenue during the first half of 2027.

INCOME STATEMENT FOR PARENT COMPANY, FAS

1 000 EUR

	1 Jan - 31 Dec 2025	1 Jan - 31 Dec 2024
Net sales	933	520
Manufacturing for own use		243
Other operating income	173	39
Raw materials and services		
External services	87	-39
Total raw materials and services	-1 001	-39
Personnel expenses		
Salaries and fees	-397	-1 141
<i>Personnel expenses</i>		
Pension costs	-56	-156
Indirect employee costs	-16	-39
Total personnel expenses	-469	-1 337
Depreciation and reduction in value		
Depreciation according to plan	-93	-116
Reduct. in value of goods held as non-curr. assets		-295
Total depreciation and reduction in value	-93	-411
Other operating expenses	-556	-2 773
Operating result	-1 012	-3 758
Financial income and expenses		
Income from holdings in Group companies		8
Interest and other financial income		
From Group companies	121	205
From others	197	6 172
Amortisation from other investments held as non-current assets	857	-2 728
Interest and other financial expenses		
To Group companies		-79
To others	-957	-562
<i>Financial income and expenses, total</i>	<i>512</i>	<i>3 017</i>
Result before appropriations and taxes	-500	-741
Result before taxes	-500	-741
Result for the financial year	-500	-741

BALANCE SHEET FOR PARENT COMPANY, FAS

	31 Dec 2025	31 Dec 2024
ASSETS		
Non-current assets		
Intangible assets	162	243
Tangible assets	1 352	1
Holdings in Group companies	108	102
Investments in associated companies	780	780
Other shares and investments		100
Non-current assets, total	2 402	1 226
Current assets		
Inventories		83
<i>Non-current receivables</i>		
Receivables from Group companies	203	203
Loan receivables		
Other receivables		
<i>Current receivables</i>		
Trade receivables	342	5
Receivables from Group companies	12 452	13 067
Other receivables	357	41
Adjusting entries for assets	14	43
Cash and cash equivalents	1 423	1 974
Current assets, total	14 790	15 416
ASSETS TOTAL	17 193	16 642
EQUITY AND LIABILITIES		
Equity		
Share capital	100	100
SVOP - Reserve for invested unrestricted equity	106 655	106 655
Retained earnings	-108 075	-107 333
Result for the financial year	-500	-741
Capital loan	2 500	2 500
Equity, total	681	1 181
Provisions		
Provisions	881	
Provisions, total	881	
Liabilities		
Non-current liabilities		
Loans from financial institutions		1 710
Trade payables	45	60
Other liabilities	3 565	3 450
Non-current liabilities, total	3 610	5 221
Current liabilities		
Loans from financial institutions		1 710
Trade payables	400	272
Liabilities to Group companies	11 356	8 000
Other liabilities	177	46
Adjusting entries for liabilities	87	212
Current liabilities, total	12 020	10 241
Liabilities, total	15 630	15 461
EQUITY AND LIABILITIES TOTAL	17 193	16 642

CASH FLOW STATEMENT FOR THE PARENT COMPANY, FAS

	2025	2024
Cash flow from operating activities		
Result for the financial year	-500,00	-741
<i>Adjustments:</i>		
Depreciation according to plan and impairment	34	-54
Gain or loss on sale of non-current assets	93	411
Non-cash items	-512	-3017
Financial income and expenses	0	-22
Dividends received	0	8
Income taxes	0	0
<i>Changes in working capital:</i>		
Change in trade and other receivables	-624	-569
Change in inventories	83	
Change in trade and other payables	107	-2055
Interest paid and other financial expenses	-179	-380
Interests received from operations	416	145
Net cash from operating activities	-1 082	-6273
Cash flow from investments		
Investments in intangible and tangible assets	-1 363	-243
Proceeds from sale of intangible and tangible assets	947	79
Repayments of loan receivables	0	1
Net cash from investments	-416	-163
Cash flow from financing		
Loans drawn	500	0
Loans repaid	-3 524	0
Share issue paid	0	2 500
Change in group financing	3 971	0
Net cash used in financing activities	947	2 500
Change in cash and cash equivalents (+/-)	-551	-3 936
Cash and cash equivalents at the beginning of the financial year	1 974	5 910
Cash and cash equivalents at the end of the financial year	1 423	1 974

NOTES TO THE FINANCIAL STATEMENTS OF THE PARENT COMPANY

CONTINUITY OF OPERATIONS

The financial statements have been prepared on a going concern basis. During the financial year 2024, Lehto Group Plc's operational subsidiaries Lehto Asunnot Oy, Lehto Tilat Oy and Lehto Korjausrakentaminen Oy were declared bankrupt. The companies declared bankrupt practically completely covered Lehto's business operations related to the construction of apartments and business premises and thus formed the majority of Lehto Group's turnover. In addition, the parent company Lehto Group Plc was placed under restructuring proceedings by a decision of the District Court on 16 February 2024. The restructuring programme was confirmed on 24 September 2024 and as part of the restructuring proceedings, Lehto will completely divest itself of the construction business and related holdings and focus on the energy construction business.

In connection with the preparation of the financial statements, the company has made an assessment of the conditions for the continuity of operations. The company needs cash and cash income to cover current operating expenses, implement electricity storage projects and pay off restructuring debts in accordance with the restructuring program.

The company estimates that the cash expenses for the next 12 months can be financed in general terms as follows:

- The company's current operating expenses (fixed costs) will be paid from existing cash resources.
- Investments required by electricity storage projects will be financed with project-specific debt instruments.
- Payments of restructuring debts will be financed by the sale of assets.

The adequacy of cash and cash equivalents depends in particular on the success and timing of asset sales and the development of market returns in the energy business. The company has also identified ways to accelerate business cash flows if asset sales are delayed.

The assessment has taken into account that the company is in a restructuring program and its business is subject to higher risks than usual. The adequacy of cash resources depends in particular on the success and timing of asset sales. The company has also identified ways to accelerate cash flows from operations if asset sales are delayed. The continuity of the company and the group's operations depends on its ability to implement the measures planned to finance cash expenditures over the next 12 months. If the measures cannot be implemented, this indicates a material uncertainty that could have a material effect on the company's ability to continue as a going concern.

Valuation and Accrual Principles and Methods

Inventories are valued at their variable acquisition cost in accordance with the FIFO principle, and by applying the lower of cost or net realisable value principle as stipulated in Chapter 5, Section 6, Subsection 1 of the Finnish Accounting Act.

Depreciable tangible fixed assets are valued at their variable acquisition cost and depreciated according to a predetermined depreciation plan.

Investments under non-current assets are valued at acquisition cost or at a lower probable future recoverable amount.

The valuation of receivables from a group company is based on an assessment of the amounts recoverable from the subsidiaries. The successful completion of potential disposals of the subsidiaries' assets or other arrangements affecting their cash flows has a significant impact on the recoverable amount, and therefore the assessment involves a valuation risk that is materially higher than usual.

Basis for depreciation

Machinery and equipment	3 - 5 years straight-line depreciation
Intangible rights	3 - 5 years straight-line depreciation
Other long-term expenditure	3 years straight-line depreciation

No changes in the basis of depreciation.

Net sales by business area	2025	2024
Group internal service charges	0	423
Other net sales, internal	3	0
Other net sales, external	931	97
Total	719	520

Fees paid to auditor:	2025	2024
Statutory auditing	60	128
Certificates and statements	0	0
Tax services	0	0
Other services	0	10
Total	60	138

Financial income and expenses	2025	2024
Dividend income from Group companies	0	8
Dividend income from others	0	0
Interest income from Group companies	121	205
Interest income from others	295	10
	-685	
Amortisation from other investments held as non-current assets	857	-2 728
Interest costs on intra-Group liabilities	0	-79
Interest costs to others	-73	-436
Other financial expenses	-2	-127
Total	512	3 017

The parent company's restructuring programme was confirmed on 24 September 2024.

In accordance with the programme, the amounts of unsecured restructuring debts were reduced to 10% of the total amount of such debts. For conditional or maximum-amount debts, payment schedule instalments were determined, as well as additional payments corresponding to 75% of the maximum amount of those debts after the debt reduction. Any unused portion of the payment capacity allocated to conditional and maximum-amount debts, as well as gains from the disposal of certain assets, will be distributed as supplementary dividends to unsecured restructuring debts.

The reduction of debt amounts under the restructuring programme had a net positive impact of EUR 6.2 million on the result, consisting of a EUR 9.1 million reduction in debt and, on the other hand, an additional expense of EUR 3.0 million arising from the debt recognised for the payment capacity determined for conditional and maximum-amount debts and for guarantee-based liabilities.

A reversal of an impairment loss previously recognised in the company's prior financial year on shares and participations has been recorded in the financial statements for 2025, as the shares and participations subject to the impairment have been disposed of. The company's finance costs include, as a provision, an additional performance obligation under the restructuring programme amounting to EUR 881 thousand recognised for the financial year.

Development expenses	2025	2024
Acquisition cost at 1 Jan.	243	
Increases	0	243
Decreases	0	
Acquisition cost at 31 Dec.	243	243
Accumulated depreciation at 1 Jan.	0	
Depreciation and amortisation	81	
Accumulated depreciation at 31 Dec.	162	0
Book value at 1 Jan.	243	0
Book value at 31 Dec.	162	243
Intangible rights	2025	2024
Acquisition cost at 1 Jan.	0	1 272
Increases	0	0
Decreases	0	-3
Acquisition cost at 31 Dec.	0	1 269
Accumulated depreciation at 1 Jan.	0	-1 269
Depreciation and amortisation	0	-1
	0	
Accumulated depreciation at 31 Dec.	0	-1 269
Book value at 1 Jan.	0	4
Book value at 31 Dec.	0	0
Other long-term expenditure	2025	2024
Acquisition cost at 1 Jan.	0	3 545
Increases	0	0
	0	0
Acquisition cost at 31 Dec.	0	3 545
Accumulated depreciation at 1 Jan.	0	-3 134
Depreciation and amortisation	0	-116
Impairments	0	-295
	0	0
Accumulated depreciation at 31 Dec.	0	-3 545
Book value at 1 Jan.	0	411
Book value at 31 Dec.	0	0

Advanced payments for intangible assets	2025	2024
Acquisition cost at 1 Jan.	0	0
Increases	1 136	0
Decreases	0	0
Acquisition cost at 31 Dec.	1 136	0
Accumulated depreciation at 1 Jan.	0	0
Depreciation and amortisation	0	0
	0	0
Accumulated depreciation at 31 Dec.	0	0
Book value at 1 Jan.	0	0
Book value at 31 Dec.	1 136	0

Machinery and equipment	2025	2024
Acquisition cost at 1 Jan.	0	1 265
Increases	170	0
Decreases	0	-1 265
Acquisition cost at 31 Dec.	170	0
Accumulated depreciation at 1 Jan.	0	-1 265
Depreciation and amortisation	-9	0
Accumulated depreciation on decreases	0	1 265
Accumulated depreciation at 31 Dec.	-9	0
Book value at 1 Jan.	0	0
Book value at 31 Dec.	161	0

Other tangible assets	2025	2024
Acquisition cost at 1 Jan.	0	1
Increases	0	0
Decreases	0	0
Acquisition cost at 31 Dec.	0	1
Accumulated amortisation at 1 Jan.	0	0
Amortisation	0	0
Accumulated depreciation from decreases	0	0
Accumulated amortisation at 31 Dec.	0	0
Book value at 1 Jan.	1	1
Book value at 31 Dec.	0	1

Investments	2025	2024
Acquisition cost at 1 Jan.	50 203	103 692
Increases	6	0
Decreases	-957	-53 488
Acquisition cost at 31 Dec.	49 253	50 203
Accumulated amortisation at 1 Jan.	-49 221	-101 853
Amortisation	0	-857
Accumulated impairment losses	857	
Accumulated amortisation at 31 Dec.	-48 365	-49 221
Book value at 1 Jan.	982	1 839
Book value at 31 Dec.	888	982
Non-current receivables from Group companies	2025	2024
Loan receivables	203	203
Total	203	203
Current receivables from Group companies		2024
Trade receivables	100	100
Loan receivables	39	39
Other receivables	12 313	12 928
Group limit	0	0
Total	12 452	13 067
Essential items included in adjusting entries for assets	2025	2024
Other adjusting entries for assets	14	43
Total	14	43
Share capital on 1 Jan.	100	100
Share capital on 31 Dec.	100	100
SVOP - Reserve for invested unrestricted equity	106 655	91 655
Increases	0	15 000
Invested non-restricted equity reserve at 31 Dec.	106 655	106 655
Retained earnings at 1 Jan.	-108 075	-107 333
Purchases of own shares	0	
Retained earnings from previous year	-500	-741
Retained earnings at 31 Dec.	-108 574	-108 075
Result for the financial year	-500	-741
Capital loan	2 500	2 500
Equity, total	681	1 181

Key Terms of the Capital Loan

On 31 December 2024, Lehto issued a €2.5 million equity-based convertible bond. The loan meets all the conditions of a capital loan as defined in Chapter 12 of the Limited Liability Companies Act, and the group has full and exclusive discretion over both the interest and the repayment of the loan. Based on these terms, the loan is classified as an equity item. The loan carries an annual interest rate of 14%. No interest has been paid on the loan.

The capital loan and its interest may be repaid in liquidation and bankruptcy with a lower priority than all other debts. The loan has no maturity date and is unsecured.

Based on the loan, the lender is granted one special right free of charge, which entitles the holder to subscribe for up to 12,500,000 new shares of the company. However, if the interest on the loan is also converted into shares, the board may decide to adjust the number of shares.

The subscription price for each share is €0.20, corresponding to a total of €2,500,000 for all the offered shares, equivalent to the amount of the loan. The subscription period for the shares begins on the loan drawdown date of 31 December 2024 and ends on 31 December 2031. The subscription price must be paid at the time of subscription by offsetting the corresponding amount of the loan as repaid. The subscription price will be recorded in the invested unrestricted equity fund.

Statement of distributable funds	2025	2024
Invested non-restricted equity reserve	106 655	106 655
Retained earnings	-108 075	-107 333
Result for the financial year	-500	-741
Capitalized development costs	-162	-243
Total	-2 081	-1 662

The parent company's equity has become negative for which the corresponding notice is filed to the Trade Register.

Liabilities to Group companies	2025	2024
Trade payables	0	0
Other payables	11 356	8 000
Group limit	0	0
Total	11 356	8 000

Essential items included in adjusting entries for liabilities	2025	2024
Salary debt	0	0
Holiday pay debt with related costs	62	82
Non-wage labour cost debt	25	26
Tax debt	0	0
Interest debt	0	104
Other liabilities	0	0
Total	87	212

Restructuring liabilities by balance sheet item	2025	2024
Provisions	881	0
Long-term loans from financial institutions	0	1710
Long-term trade payables	45	60
Other long-term liabilities	3 161	3450
Short-term loans from financial institutions	0	1710
Trade payables	15	7
Other liabilities	63	35
Accrued liabilities	0	51
Total	4 165	7024

Guarantees and contingent liabilities

Loans covered by pledges on assets	2025	2024
Loans from financial institutions		3 420
Total		3 420

Guarantees

Corporate mortgages	33 800	33 800
Real-estate mortgages	33 800	33 800
Pledges	102	102
Rent guarantees	150	150
Self-debted guarantees	0	0
Total	67 702	67 702

Amount of credit limits

Credit limits available	3 422
Credit limits in use	3 422
Credit limits outstanding	0

Guarantee limits available	87 179
Guarantee limits in use	31 613
Guarantee limits outstanding	55 567

Guarantees given on behalf of other Group companies

Pledges	0
Guarantees given and other commitments	33150
Total	33150

Other guarantees and commitments given **1 662**

Leasing agreements not included in balance sheet

	2025	2024
Expiring in 12 months		34
Expiring in more than 12 months		51
Total		85

Lease liabilities	2025	2024
Construction leases, expiring in 12 months	36	696
Construction leases, expiring in more than 12 months	1665	
Total	36	2362

Other liabilities

After the review period, on February 8, 2024 the operative subsidiaries of Lehto Group Plc, Lehto Asunnot Oy, Lehto Tilat Oy and Lehto Korjausrakentaminen Oy, have been declared bankrupt. It is possible that as a result of subsidiaries' bankruptcies, claims are made against the parent company that the parent company is unable to meet.

Average number of company personnel at the end of the financial year	2025	2024
Salaried employees	4	14
Total	4	14

Remuneration of the CEO and members of the Board of Directors are specified in note "Related party transactions" to the consolidated financial statements.

ACCOUNTING BOOKS AND DOCUMENT TYPES

List of accounting books and storage methods

Journal	electronic
General Ledger	electronic
Financial Statements	electronic
Balance Sheet Specifications	electronic

Used document types and storage method

Accrual document	94,00	electronic
Memo documents	13,80,9,H1	electronic
Sales documents	15,33,39	electronic
Purchase documents	21,45	electronic
Salary documents	51,00	electronic
Bank statements	1,2,3,60	electronic

Original purchase invoices received on paper are retained by the accounting entity in paper form. If a paper invoice has been scanned, it is retained only electronically in a paperless archive.

Original receipts attached to travel and expense reports are retained by the accounting entity in paper form. If a paper receipt or its attachments have been scanned, they are retained only electronically in a paperless archive.

Notes	electronic
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BOARD OF DIRECTORS' PROPOSAL ON THE USE OF PROFITS

The parent company has no distributable assets. Equity at the end of the financial period was of EUR 680,995.97, of which the result for the financial period is EUR -499,842.43.

The Board of Directors proposes to the Annual General Meeting that no dividend be distributed based on the balance sheet to be approved for the financial period 1 January - 31 December 2025.

CONFIRMATION OF THE BOARD OF DIRECTORS AND CEO

We confirm that:

- the consolidated financial statements prepared in accordance with the international financial reporting standards IFRS adopted by the EU and the parent company's financial statements prepared in accordance with the regulations on the preparation of financial statements in force in Finland give a true and fair view of the assets, liabilities, financial position and profit or loss of the company and the companies included in its consolidated financial statements; and
- the report of the Board of Directors contains a true and fair view of the development and performance of the business of the company and the companies included in the consolidated financial statements, as well as a description of the most significant risks and uncertainties and other aspects of the company's condition.

SIGNATURES OF THE REPORT OF THE BOARD OF DIRECTORS AND THE FINANCIAL STATEMENTS

Lehto Group Plc, Board of Directors, 2 April 2026

Timo Okkonen,
Chairman

Hannu Lehto,
Member, CEO

Tarja Teppo,
Member

FINANCIAL STATEMENTS ENTRY

A report on the audit performed has been issued today.

Oulu 2 April 2026

KPMG Oy Ab
Auditing firm

Pekka Alatalo, CPA

KEY RATIOS	2025	2024
Net sales, EUR million	1,4	1,1
Net sales, change %	24,6 %	-75,6 %
Operating result, EUR million	-2,6	-5,7
Operating result, as % of net sales	-193,5 %	-521,2 %
Result from continuing operations, EUR million	-2,3	-3,3
Result from discontinued operations, EUR million	0,0	0,4
Result for the period, EUR million	-2,3	-2,9
	-169,1 %	-270,2 %
Return on equity, ROE, %	N/A	N/A
Return on investment, ROI, %	41,8 %	1,4 %
Equity ratio, %	-17,9 %	8,2 %
Net gearing ratio, %	-54,7 %	412,1 %
Order backlog, EUR million	0	0,0
Gross expenditure on assets, EUR million	-1,4	-0,2
Personnel during the period, average	57	101
Personnel at the end of period	24	76
Equity / share, EUR	-0,01	0,01
Earnings per share, basic	-0,01	-0,03
Earnings per share, diluted	-0,01	-0,03
Average number of (issue-adjusted) outstanding shares during the period, basic	162 265 286	88 078 609
Average number of (issue-adjusted) outstanding shares during the period, diluted	162 265 286	88 084 150
Number of (issue-adjusted) outstanding shares at the end of the period	162 339 410	162 135 986
Market value of share at the end of period, EUR million	N/A *	N/A *
Share turnover, shares	N/A *	18 708 406
Share turnover out of average number of shares, %	N/A *	21,2 %
Share prices, EUR		
Highest	N/A *	0,0578
Lowest	N/A *	0,0151
Average	N/A *	N/A *
Price at the end of period	N/A *	0,0318
Dividend per share, issue-adjusted, EUR	N/A *	-
Issue-adjusted dividend payout ratio, %	N/A *	-
Effective dividend yield, %	N/A *	-
Price/Earnings	N/A *	-0,95

*) Trading of the share has been suspended since 6 February 2024

CALCULATION OF KEY RATIOS

Earnings per share	$\frac{\text{Result for the financial year}}{\text{Issue-adjusted average number of outstanding shares at during the period}}$
Equity / share	$\frac{\text{Equity}}{\text{Issue-adjusted number of outstanding shares at the end of period}}$
Dividend / share	$\frac{\text{Dividend}}{\text{Issue-adjusted number of outstanding shares at the end of period}}$

Alternative performance measures by ESMA

The company has taken into consideration new guidelines of the European Securities and Markets Authority (ESMA) regarding Alternative Performance Measures that were entered into force on July 3, 2016. Key figures used by the company are well-known figures, which are mainly derived from the result and balance sheet. Alternative performance measures may not be considered as a substitute for measures of performance in accordance with the IFRS.

Operating result		Result before financial items and taxes
Return on equity (ROE), %	100 x	$\frac{\text{Result for financial year}}{\text{Equity (average)}}$
Return on investments (ROI), %	100 x	$\frac{\text{Result before taxes} + \text{Interest and other financial expenses}}{\text{Balance sheet total} - \text{Non-interest-bearing liabilities (average)}}$
Equity ratio, %	100 x	$\frac{\text{Equity}}{\text{Balance sheet total} - \text{Liabilities to customers for constructing contracts (advances received)}}$
Equity ratio without IFRS 16, %	100 x	$\frac{\text{Equity without IFRS 16 effect}}{\text{Balance sheet total} - \text{Lease liabilities} - \text{Liabilities to customers for constructing contracts (advances received)}}$
Gearing ratio, %	100 x	$\frac{\text{Non-current liabilities}}{\text{Equity} + \text{provisions}}$
Net gearing ratio, %	100 x	$\frac{\text{Interest-bearing liabilities} - \text{Lease liabilities} - \text{Cash and cash equivalents and financial securities}}{\text{Equity}}$
Net gearing ratio without IFRS 16, %	100 x	$\frac{\text{Interest-bearing liabilities} - \text{Cash and cash equivalents and financial securities}}{\text{Equity without IFRS 16 effect}}$
Interest-bearing liabilities		Non-current and current financial liabilities (including lease liabilities)

Non-interest-bearing liabilities		Deferred tax liabilities + Provisions + Other non-current liabilities + Advances received + Trade and other payables + Current income tax liabilities
Dividend payout ratio, %	100 x	$\frac{\text{Dividend per share}}{\text{Earnings per share}}$
Effective dividend yield %	100 x	$\frac{\text{Dividend per share}}{\text{Share price at the end of period}}$
Price / Earnings (P/E)		$\frac{\text{Issue-adjusted share price at the end of period}}{\text{Earnings per share}}$

SHARES AND SHAREHOLDERS

At balance sheet date, the number of shares is 162,339,410. The company does not hold treasury shares. The share capital is EUR 100,000. The company has one share class and all shares are of the same class. Company's shares have no par value, and the Articles of Association do not specify the minimum or maximum value of shares or share capital. Each share entitles its holder to one vote and to an equal amount of dividend.

SHAREHOLDERS 31.12.2025	Number of shares	%
Lehto Invest Oy	80 914 760	49,84 %
Keskinäinen Eläkevakuutusyhtiö Ilmarinen	11 500 000	7,08 %
Elvak Holding Oy	4 000 000	2,46 %
Veikkolainen Paavo Erkki Olavi	2 500 000	1,54 %
J & K Härmäläinen Oy	1 900 648	1,17 %
Aixel Oy	1 450 000	0,89 %
PM Ruukki Oy	1 450 000	0,89 %
Kinnunen Mikko Yrjö Petteri	1 326 454	0,82 %
Mevita Invest Oy	1 286 867	0,79 %
Elvak Invest Oy	1 000 000	0,62 %
10 largest shareholders	107 328 729	66,11 %
Nominee-registered	2 721 271	1,68 %
Other shareholders	52 289 410	32,21 %
Total	162 339 410	100,00 %

SHAREHOLDING BREAKDOWN 31 December 2025	Number of shareholders	%	Shares	%
1 - 100	3 703	26,55 %	165 751	0,10 %
101 - 1 000	6 012	43,10 %	2 613 187	1,61 %
1 001 - 10 000	3 451	24,74 %	12 014 336	7,40 %
10 001 - 100 000	708	5,08 %	20 476 332	12,61 %
100 001 - 1 000 000	65	0,47 %	19 685 425	12,13 %
> 1 000 000	10	0,07 %	107 384 379	66,15 %
Total	13 949	100,00 %	162 339 410	100,00 %
whereof nominee-registered	9	0,06 %	2 721 271	1,68 %

SHAREHOLDINGS BY SECTOR 31 December 2025	Number of shareholders	%	Number of shares	%
Companies	462	3,31 %	99 624 696	61,37 %
Financial and insurance institutions	12	0,09 %	2 195 263	1,35 %
Public sector organisations	5	0,04 %	11 828 010	7,29 %
Households	13 409	96,13 %	42 810 584	26,37 %
Non-profit organisations	18	0,13 %	2 525 425	1,56 %
Foreign countries	34	0,24 %	3 355 432	2,07 %
Total	13 949	100,00 %	162 339 410	100,00 %
whereof nominee-registered	9	0,06 %	2 721 271	1,68 %